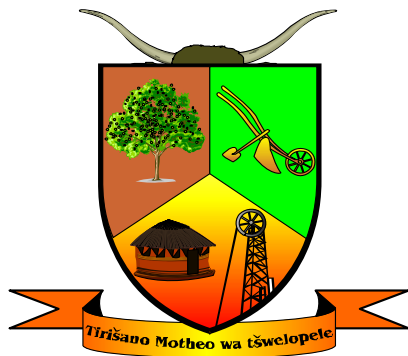


Annual Budget of Fetakgomo Local Municipality



2014/2015-2016/7

Medium Term Revenue Expenditure Forecasts

Copies of this document can be viewed:

- **At the municipal library**
- **Municipal offices located at the reception**
- **At www.fetakgomo.gov.za**

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ACRONYMS AND TABLES

MFMA	Municipal Finance Management Act 56 of 2003
MSA	Municipal Systems Act 32 of 2000
MPRA	Municipal Property Rates Act 6 of 2004
MIG	Municipal Infrastructure Grant
LGSETA	Local Government Sector Education Training Authority
CoGHSTA	Department of Cooperative Governance Human Settlement and Traditional Affairs
COGTA	Department of Cooperative Governance and Traditional Affairs
MTREF	Medium Term Revenue Expenditure Framework
LED	Local Economic Development
MMBRR	Municipal Monitoring and Budgeting Reporting Regulation
EPWP	Expanded Public Works Programme
VAT	Valued Added Tax
CPI	Consumer Price Index
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Municipal Manager's Quality certification

I, **Nkwane Danger Matumane**, the Municipal Manager of Fetakgomo Local Municipality, hereby certify that the budget has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act and that it is consistent with the Integrated Development Plan

Print name: _____

Municipal Manager of Fetakgomo Local Municipality

Signature : _____

Date : _____

**MAYOR'S FOREWORD**

THE THIRD (3RD) STATE OF THE MUNICIPALITY ADDRESS (SOMA) OF HER WORSHIP THE MAYOR OF THE FETAKGOMO LOCAL MUNICIPALITY CLLR. RAESETSA KUKIE SEFALA, DELIVERED 28TH MAY 2014, MOSES MABOTHA CIVIC CENTRE, 11H00

THEME: "The Year of United Action To Move Fetakgomo Forward"

Master of Ceremonies, The Honourable Speaker, The Honourable Members of the Executive Committee, The Honourable Councillors, Our Traditional Leaders, The Business Community, Leaders of Political Parties; Representatives and leaders of Civil Society, Youth, Women and People with Disability, Distinguished Guests, Comrades and Friends, The People of Fetakgomo – we extend greetings to you all!

We like to thank you for this special opportunity to put and submit before you this third (3rd) review of the Five Year, 2010/11-2015/16 IDP/Budget under Article 34 of the Local Government: Municipal Systems Act, No. 32 of 2000 read together with Article 24 of the Municipal Finance Management Act, No. 56 of 2003 and in the context of this State of the Municipality Address (SOMA).

This marks the third (3rd) official State of the Municipality Address of the third (3rd) democratically elected Council of the Fetakgomo Local Municipality.

Political Context Within Which This 3RD SOMA is Happening

This year's State of the Municipality Address takes place hardly 21 days after our country's fifth (5th) General Elections observed on Wednesday, 07th May 2014. It also occurs 4 days after the second inauguration of His Excellency ANC and State President Jacob Zuma who accepted with humility the mandate to lead this great nation for the next five years on Saturday, 24th May 2014.

In the result, this State of the Municipality Address is squarely dedicated to:

about 93 814 people comprising the population of Fetakgomo in general;

about 29 990 people in this Municipality who voted in the 2014 National Elections against the registered population of 44 643 people;

the memory of that outstanding son of the soil, the icon, hero of the multitude, an architect of our democracy, an extraordinary nation builder and a great South African that ever lived, President Nelson Mandela, whose eyes closed forever 5 months ago on the 5th December 2013;

the revolutionary traditions of Comrade Chris Thembisile Hani whose brutal killing by the cowards who were heavily armed "Wallus Yanus and Derby Lewis propelled apartheid regime to announce and commit themselves to election date and subsequently democratic transition; and

a brave young man Solomon Kalushi Mahlangu, who was mercilessly hanged by the white man's killer machine in 1979, executed at the tender age of 23 and many countless other revolutionists who were produced and mothered by this country.

Our commitment is inspired by the traditions of these acknowledged revolutionaries.

Their deeds and words still ring in our hearts and minds. One of the most memorable words being those uttered by Solomon Mahlangu at the height of his execution. He had this to say:

"My blood will nourish the tree that will bear the fruits of freedom. Tell my people that I love them. They must continue to fight".

These words had ring of truth to themselves. Indeed their blood watered the tree that carried the fruits of freedom we cherish to this day. It for this reason that when we vote, we do so not only for ourselves but also for and on behalf of those who departed. Mostly, they departed on line of duty, in the course of struggle for freedom and democracy.

An intensive analysis of the official statistics furnished by the Independent Electoral Commission (IEC) evinces a picture that is worth noting, for instance, in regard to 2014 National Elections. Of the total 25.3 million (to be exact 25 381 293) registered population, about 18.6 million (to be exact 18 654 771) people voted, indicating a voter turn-out of about 73.4%.

It could be argued that in the international scale of things, this result reasonably possibly appears to reaffirm a growing, widespread observation that South Africa's voter participation is higher than many countries or democracies. This is corroborated by several global studies. There is also a significant international body of thought conceding that ours are very peaceful, free, fair and vibrant elections.

A case study of Fetakgomo demonstrates a voter turn-out of 67%, meaning that of the 44 643 registered population at Fetakgomo, 29 990 people voted in the last analysis for 2014 National Elections. Further interpretation of these results suggests loyalty and unwavering commitment of our people to strengthen the democratic transition. The effect of this statistical evidence is that the so-called "No Vote Campaign" was a dismal failure. The campaign was unfortunate

and in the result our people depreciated it. The people themselves are and have become the defenders of their own revolution. We thank you so much for this revolutionary consciousness. You are the locomotive of our trajectory and we will walk side by side with you at the material time.

Figures further show that about 29 political parties or so contested this year's elections on the national ballot. Of these, only 13 political parties got seats in the National Assembly, with 9 of them getting less than 1 seat.

A breakdown of each party's performance in the national aggregate (left) and within Fetakgomo is a strikingly interesting one with the former (national) indicating the political parties' performance in terms of the votes obtained, percentage of same and in the result the deserving seats:

Table 1: 2014 National Elections Report and Votes Received by Parties in Fetakgomo

Party	Votes	%	Seats	Votes Performance In Fetakgomo
African National Congress	11, 436, 921	62.15%	249	23 903
Democratic Alliance	4 091 584	22.23	89	650
Economic Freedom Fighters	1 169 259	6.35	25	3 515
Inkatha Freedom Party	441 854	2.40	10	26
National Freedom Party	288 742	1.57	6	5
United Democratic Movement	184 636	1.00	4	43
Freedom Front Plus	165 715	0.90	4	14
Congress of the People	123 235	0.67	3	379
African Christian Democratic Party	104 039	0.57	3	69
African Independent Congress	97 642	0.53	3	123
Agang SA	52 350	0.28	2	37
Pan Africanist Congress	37 784	0.21	1	85
African People's Convention	30 676	0.17	1	59
Al Jama-ah	25 976	0.14	0	4
Minority Front	22 589	0.12	0	1
United Christian Democratic Party	21 744	0.12	0	10
Azanian People's Organization	20 421	0.11	0	517
Bushbuckridge Residents	15 271	0.08	0	8

Association				
Independent Civic Organization of South Africa	14 472	0.08	0	0
Patriotic Alliance	13 263	0.07	0	0
Workers and Socialist Party	8 331	0.05	0	0

With 62.15%, the ANC got the highest votes nationally, followed by the DA and the EFF with 22.23% and 6.35% respectively. Parties such as AZAPO, PAC and COPE among others lagged behind with each obtaining less than 1% of the votes nationally.

The Honourable Speaker and the august House

It is also common cause or conventional knowledge that we are meeting in the context of 20 years review of our democratic transition. Differently put, these elections coincided with our 20th anniversary of democracy.

It has the ring of truth to it that Fetakgomo is a better place to live in today, than it was in 1994. There is overwhelming change in the quality of life of our rural population compared to 1994. This is corroborated by several other expositional studies including the results of the systemic and frank Review of our 20 years democracy. The main output of this study indicates that a solid foundation for a democratic, prosperous, non-racial, non-sexist and free society had been laid (built).

In the body of his recent Inaugural Address on 24th May 2014, His Excellency the ANC and State President Jacob Zuma acknowledged with humility and profundity:

“... the contribution of every South African to the process of renewal, reconstruction and development of this country in the past 20 years of freedom. It is through your hard work, that we are able to count so many achievements in only 20 years of freedom”.

This perspective is externally validated by close observers of the democratic transition and some highly regarded scholars for example Professor Makgoba. In his most recent article entitled ‘A democracy at the Crossroads’ published in the City Press Newspaper dated 19th January 2014, Professor Makgoba noted that:

“... the changes made by the ANC led government are breath-taking because the roads are tarred, villages have got electricity, households have clean running water. Clinics were built, crèches are there and pensioners are receiving their pension monthly and timeously”.

We indeed need to take extensive stock and reflection of our experiences and lessons learnt over 20 years of our democracy. By so doing, we take into cognisance, however, the Sepedi adage which goes:

SEPEDI SERE ŠAKA LA PELO GA LE TLALE GOBANE LEETO E SA LE LETELELE, EUPŠA YA NANYA E A FIHLA.

This is to say that although much has been achieved, the 20 years review earlier mentioned show that our work is not yet complete. Of course, we cannot say our work is complete when unemployment, inequality and poverty are still evident in our everyday world.

In the circumstances, the results of the 5th democratic general elections impose on us the principal strategic duty to ameliorate these triple challenges thereby cementing on the foregoing foundation.

For this reason, this State of the Municipality Address casts its eyes further back thereby placing our most recent performance under microscope and scrutiny so as to attempt to exact accountability requirements and virtues of good governance.

On Governance

It is common knowledge that our Municipality experienced many financial ups and downs over the last couple of years, 2011/12 and 2012/13. The result was a successive qualification of our financials by the Office of the Auditor General South Africa.

In response and mitigation of all that set out above, we have instituted the Audit Action Implementation Plan with the salient purpose of restoring the sound financial management we are historically, traditionally known for. Regard being had to the above, we will continue to raise awareness regarding the need for a collective consciousness of good governance, an understanding of the importance of clean administration in ensuring responsive service delivery and also understanding the importance of ethical leadership. With the recent appointment of another young and qualified Chief Financial Officer Mr Maredi MF, NTLE LE GO ROTIŠA MMMUTLA MADI, we hope to achieve more.

MORAMAGA MMINA THOMO, KE DITHAMAGA, BA BINA PHIRI BA MOGODUMO, BA KONE GA BA THOKGEGE BA KONEGA.

The Honourable Speaker and Ladies and Gentlemen

Fighting fraud and corruption is critical in the interest of building clean, transparent administration. We are on record condemning any form of impropriety in our administration.

In many respects, ward committees remain our important revolution defence organs to heighten community participation in the affairs of the Municipality.

We remain committed to our continued support to these committees. It must further be recognised that working together with Community Development Workers can community participation improve.

Fetakgomo Municipality: An Overview of the Completed Projects

In the aggregate analysis, official municipal statistics show that about 5 substantial infrastructure projects were completed in which case I have officially opened many in the early hours of this morning. These figures could be translated, narrated or summarised in broad outline as follows: Construction of Mohlaletse Thusong Service Centre (MTSC), Extension of Municipal Offices, Construction of Strydkraal Community Hall, completion of Phases 1 of both Fetakgomo Sports Complex (Phase 1) and Apel Recreational Park (Phase 1).

Be it made known that the construction of Mohlaletse Thusong Service Centre (MTSC) was completed at the cost of about R8 million. The Municipality is hard at work to ensure that the MTSC will be fully functional, up and running in the imminent financial year, 2014/15. Although situated at Ward 03, it is intended to service communities at or around Ward 01, Ward 04 and Ward 05.

Viewed with statistical lens, the target households expected to benefit from MTSC are approximately 9000 which account for 24% of the total municipal households (37 798). Also complete are the construction of municipal offices in which case the offices were extended. The project was constructed at the cost of R6.6million. The extension of offices in this regard should be able to help in the eradication of inefficiency.

The construction of Strydkraal Community Hall was as well completed. The FTM spent about R4.1 million in setting up this hall. The results of carrying capacity assessment of the hall estimate that the hall could accommodate nearly 500 people. The hall is currently being paved.

The completion of the Fetakgomo Sports Complex (Phase 1) and Apel Recreational Park (Phase 1) at the costs of R6.5 million and R1.7 million respectively also deserve to be reckoned with.

In an addition to all that set out above, 2 municipal community halls were successfully paved namely Pelangwe and Seokodibeng Community Halls. Greening of the Municipality was also successfully carried out in which case 45 trees were planted in various municipal facilities. Environmental practitioners have it that this is, in part a mitigatory contribution to the so-called global warming. Moreover, results of climate change studies conducted identified Fetakgomo as one of the municipalities that are vulnerable to climate change among others. Our refuse collection service supplements remedial measure to the above stated climate change problem.

As a subsidiary evidence of the foregoing achievements and as a forward planning practice, we have already appointed consulting engineers for both the Upgrading of Apel Recreational Park's Phase 2 and the Upgrading of Fetakgomo Sports Complex to guide physical execution of both these projects in the imminent financial year 2014/15. From a forward planning point of view, this is seen as a remarkable gesture.

Projects Indicative of Work in Progress

The following projects indicate noticeable work in progress. A sizeable number of them are anticipated to be practically complete on or about 30th June 2014 – completion of construction of Mphanama Community Hall, installation of high mast lights, the Upgrading of Landfill Site as well as the Paving of Strydkraal Community Hall. That being said, however, main challenges encountered by these projects are rainfall, speciality and complexities of the designs and renouncing (decline) by other parties for the construction of cell structure as per their initial commitment (i.e Bokoni Platinum Mine).

In regard to completion of Mphanama Community Hall, the overall physical progress is estimated at 84%. Key challenge besetting the project has been the speciality and complexity of the roof material which needed special manufacturing, in an addition to rainfall.

As at May 2014, official estimates are that the physical progress in Upgrading the Malogeng Landfill Site is approximately 75%. Except for rainfall, the Bokoni Platinum Mine reneged from or renounced its initial commitment to construct the cell structure.

As for high mast lights, the project needs a break down into 3 financial years for purposes of elaboration, conceptual clarity and comprehensive understanding of the principal events and characteristics defining this project. In the 2011/12 f/y, 15 high mast lights were installed. This figure increased in the 2012/13 financial year when we installed 51 high mast lights throughout the municipal jurisdiction. We further undertook to install 45 high last lights in the 2013/14 financial year.

The overall physical progress in relation to the 2013/14 high mast lights (45) is nearly 70% as at this reporting period, May 2014. These high mast lights are currently being installed throughout the municipal jurisdiction. The installation started after the Elections. You reasonably possibly have observed the said installation with own eyes in your various areas and villages.

The overall progress of the total 66 high mast lights installed in the prior years is 93%. A breakdown or narrative explanation of this quantitative progress is as follows: of the 66 high mast lights, 18 have switched on. They are up and running; 35 high mast lights have been connected and Certificates of Completion (CoC) were respectfully submitted to switch on or for energising purposes. The effect of this evidence is that Fetakgomo Municipality has played its part to the fullest. The outstanding work energising is incumbent upon other actors, ESKOM to be specific;

6 transformers were installed; and the remaining 7 high mast lights are awaiting installation of transformers by ESKOM. The transformers for our high mast lights are and have been installed by ESKOM. The Fetakgomo Municipality has put it to ESKOM that the progress insofar as it relates to the switching on of the remaining high mast lights be accelerated as we of the

Fetakgomo Municipality have done our part satisfactorily and 100% - but only awaits the ESKOM's part to get the remaining high mast lights up and running.

On Projects Indicative of Work in Progress By Other Sectors

Overview of progress on other material arena of service delivery by other sectors could be summed up in broad outline as thus.

Electricity

The physical progress of energizing villages within Fetakgomo for 2013/14 financial year by ESKOM could be estimated at or around 75% in that:

Nkoana/Mashung/Apel Electrification was completed with the actual 426 connections;

Sefateng/Mohlalhaneng Electrification was completed with the actual 203 connections;

Malomanye/Malogeng/Pelangwe/ India Electrification is still under construction;

Maebe /Mashilabele Electrification is still under construction. This is the lowest performing project relative to the above. The result was the termination of the contractor.

Be that as it may, however, ESKOM has been doing very well in the past regarding electrification of our villages to the extent that we were one of the few municipalities that achieved the 2012 Millennium Development Goal, having eradicated the grid electricity backlog. We implore ESKOM once again to do same in respect of energizing our high mast lights reported in the above respects.

In the current situation assessment, the 2014/15 IDP calculates that only 12% of the households need post connection of electricity. This is attributed to the widespread, steady increase of our households.

The number of households needing electricity post connection increased by 21% (926) i.e from 3 480 in 2013/14 financial year to 4406 in 2014/15. Later section of this Address will quantify ESKOM's commitment in mitigating this backlog.

Closely tied to this, the Municipality is currently providing indigent support to about 3 176 households who are beneficiaries of Free Basic Electricity. In supporting these indigent households, we have thus far spent over R1.2 million.

On Health

Despite the gains in health services, key remains conversion of Health Centre into a Hospital. Serious engagement are still underway for the conversion of Nchabeleng Health Centre into a fully-fledge hospital. The Department of Health has conceded that Fetakgomo deserves a

hospital. Health has been reaffirmed as a population priority in the 2014 Elections ruling party, African National Congress.

Further to this, it is conceded that we are still challenged by inadequate medical professionals in our health facilities and shortage of medicines. A response on the part of Emergency Services (EMS) is also not always timeous. With the engagement of the relevant Department, we hope to achieve adherence to the provincial EMS turn-around time. The response time is 25 to 20 minutes in urban areas and 45 to 40 minutes in rural areas.

Director of the programme

Although available statistics indicate that Fetakgomo is the second lowest Municipality in the district of Sekhukhune in terms of HIV/AIDS prevalence, the challenge of HIV and AIDS remains a grave cause for concern. This is in spite of the downward trend or a drop (slow-down) of 6.9% from 23.4% in 2010 to 16.5% in 2011 recorded in Fetakgomo. The prevalence in 2011 is way below the district (18.9%), provincial (22.1%) and national (29.5%) average. Evidence further suggests that the national and provincial prevalence show marginal decline of HIV/AIDS prevalence too. In order to stabilize and ultimately reduce the rate of the aforesaid prevalence, we encourage everybody to test and take appropriate prescriptions. We still appeal to our people to practice safer sex by adhering to our central message of Abstinence, Faithful to one partner and Condom use. With the increased focus on HIV/AIDS awareness, the disease might fully stabilise and in time substantially slow-down.

On Education

Within the context of good story to tell we have hosted the 2nd Mayoral Matric Award ceremony on the 10th April 2014 in which case about 2000 grade 12 learners were in attendance. This award giving was a sequel to the school support visit conducted by the Office of the Mayor in partnership with Circuit Managers within the jurisdiction of fetakgomo which comprises Apel, Dilokong and Moroke Clusters.

Both educators and learners were given certificates, trophies as a token of appreciation for the hard work. Without repeating, Moloke School was also given a printer, trophy and certificate for being the best school in the Municipality. This school obtained 100% pass in the 2013 grade 12 results. Besides school performance, there was remarkable achievement by individual learners.

During the Mayoral Back-To-School Campaign, we learnt that one school, Serokolo Secondary School produced a bright girl, Tumelo Makgwale Phasha from ward 12 in Mmabulela village who obtained seven (7) distinctions including Mathematics and Physical Science. It is not ironic that bright girl now studying medicine at the University of Witwatersrand (WITS).

Not to be outshone by Serokolo, St Peters School also produced Hlakudi Magdeline from ward 5 in Mohlaletsi village who is currently doing B.Com Accounting Science at University of Pretoria. Both these two learners were given a trophies, certificates and cellphones. They have made us proud.

Further splendid performance to be reckoned with was from Ngwanamala Secondary school which produced Motape Lekgoro who obtained 300/300 in Mathematics. He was also given a cellphone, trophy and certificate. He is also a medicine student at Wits.

Further recognition was also given to teachers in various categories to acknowledge their excellence and hard work. Towards the end of the function we also launched Mayoral Learners 100% pass for this current academic year. The Fetakgomo Municipality is currently, through its Bursary Fund, helping the following 6 students from needy families with financial support in furtherance of their studies:

Table 2: Cumulative Number of Students Supported by Fetakgomo Municipality as at May 2014

No	Name/s	Ward & Village	Study Field	Institution
1.	Phogole M.R	W2: Mphanama	LLB (Law)	University of Limpopo
2.	Lekgoro K.V	W7: Strydkraal A	LLB (Law)	University of Limpopo
3.	Mohlatlole R	W13: Rostock	N6:IT	
4.	Sebapu K	W8: Ga-Nkwana	ND: Civil Engineering	Sekhukhune FET College
5.	Phogole L	W2: Mphanama	LLB	University of Limpopo
6.	Molatudi R	W1: Ga-Seroka	IT	Vaal University of Technology

Director of the Programme

We give these students material support because the African National Congress (ANC)'s led government prioritises education too. Skilling of our children is fundamental and over medium to long term will help to improve the capacity of the State and economy. Concerning education, Nelson Mandela once said:

“Education is the great engine of personal development. It is through education that the daughter of a peasant can become a doctor, that a son of a mineworker can become the head of the mine; that a child of farm workers can become the president of a great nation. It is what we make out of what we have, not what we are given, that separates one person from another.”

On Housing

The Department of Cooperative Governance Human Settlement and Traditional Affairs (COGHSTA)'s 2012/13 initial allocation of 338 housing units for Fetakgomo could not be implemented. Indications are that the projects are awaiting service providers' appointment. Of the 387 allocations for 2012/13, only 200 RDP Houses were completed leaving 187 units incomplete. Having observed termination of service providers in this regard, predictions are that the said 187 houses may take considerable time to complete. Notwithstanding these, the allocations for 2014/15 financial year furnished to Fetakgomo Municipality by COGHSTA will be indicated later in this Address.

On Rural Development

Rural development is interdisciplinary. Due to interdisciplinary nature of rural development, the projects stated in the above respects are, in a sense, integral component of rural development. The implementation of Community Work Programme (CWP) within Fetakgomo Municipality also has rural development posture in which case we have wards which are benefitting from the programme. The specific wards benefitting from the CWP are wards 01, 02, 04, 06, 09 and 11. The programme currently has 1060 participants who are doing useful work such as food gardening, school support, in the infrastructural arena and so on. That the programme has been extended to the year 2018 has specific benefits for our Municipality and in the result is welcomed with both hands.

At the initiative of the Limpopo Economic Development, Environment and Tourism (LEDET), the recent construction of 14 market stalls at or around Apel Taxi Rank is also a contribution towards rural development. Complementary to LEDET's effort, the Fetakgomo Municipality has contributed the following for the market stalls: paving of market stalls' surroundings, fencing of the market stalls and provision of ablution facilities. To this effect, the Municipality spent over R1 million. The stalls have already been allocated to local informal traders. They are expected to start operating next month, June 2014. To this effect, Lease Agreements with the tenants and Memorandum of Understanding with LEDET were signed to ensure efficient and effective operation of the stalls.

The private sector, too, has widespread role to play in rural development. It is remarkably commendable that the Bokoni Platinum Mine completed, at long last, the relocation of 45 households, Monametse/Mokgotho Relocation. Indications are that the project has been completed just over the last month, April 2014. This was a sequel to material cracks that hit households at or around Monametse/Mokgotho. We thank the Bokoni Platinum Mine in this regard. About 2.5 million was spent on this relocation project.

The same mine undertook to support the Strydskraal Agricultural Project: Ikageng Ga-Masha Farming Cooperative. They procured various material for the cooperative totalling

approximately R700 000. The Bokoni Platinum Mine constructed Mokgotho Early Childhood Development Centre. The project was completed at or around December 2013.

The Elephant River Granite Mine purchased a tractor early this year aimed at helping the community with ploughing.

The Honourable Speaker

The ANC and State President concluded his second Inauguration Address by inviting all our people to work with us as we implement the National Development Plan. The vision enunciated in the National Development Plan is the development of communities where households have access to services and infrastructure around the country. Regard being had to this presidential decree, the following specific infrastructure projects contemplated for implementation by Fetakgomo Municipality in the imminent financial year, 2014/15 give effect to the planning virtue, spirit, purport and objects of the National Development Plan in regard to infrastructure development:

Paving of Fetakgomo Internal Streets - budgeted at R7.4 million;

Upgrading of Sports Complex - budgeted at R4.2 million; and

Upgrading of cemeteries - budgeted at R4.3 million;

Upgrading of Recreational Park - budgeted at R2.5 million;

High mast lights - budgeted at R1 million.

Further to all that said above, we will spend R1.7 million supporting indigents with the provision of Free Basic Electricity. We have also set aside R2.3 million for refuse removal services.

In aggregate, approximately R800 000 will be expended on Spatial Rationale as a Key Performance Area (KPA). About R18 million will be utilized for Municipal Transformation and Organizational Development so as to improve operational efficiency.

The total share of the Local Economic Development (LED) amounts to about R870 000 whereas the Financial Viability has the share of approximately R1.7 million. The budget for Good Governance and Public Participation Key Performance Area is nearly R5 million in the imminent financial year, 2014/15. My lens, now, turn to the proximate projects planned for 2014/15 by other sectors.

Overarching Planned Projects for 2014/15 by Other Sectors

The specific sector departments, parastatals as well as the private sector undertook to carry out specific development projects within the Fetakgomo municipal area in the imminent fiscal

year, 2014/15. Some projects are multi-year in nature and thus projected to be complete in two to three years to come from now.

For example, the construction of the Apel Police Station has been approved in the Infrastructure Development Multi-Year Plan of the South African Police Service. The project is scheduled for completion in the 2015/16 financial year.

ESKOM undertakes to energize the following villages in the five wards of the Fetakgomo Municipality:

Table 3: Villages to be energized by ESKOM for 2014/15 financial year

Ward	Villages/sections	No. of connections
06	Debeila/Mabopo, Magotwaneng, Mashung/Tlakale, Masweneng, & Mmashaku	35
08	Maesela/Mahlabaphooko 230	
07	Apel, Matlala, Mashabela, Mooiplats, Sekurung, Strydkraal A & B, Thabanaseshu, Thobehlale	95
05	Marakwaneng & Matsimela	50
13	Mahlabeng, Mokgotho, Monametse, Mooilyk & Tjibeng	170
Grand Total		380

In aggregate, ESKOM will spend over R6.2 million in the imminent financial year - 2014/15.

COGHSTA has committed an allocation of 310 RDP Units within Fetakgomo for the 2014/15 financial year. A breakdown of the wards that will benefit from these allocations is as thus:

Table 4: RDP Housing Allocations for 2014/15 financial year

Ward No of RDP housing units

03	170
05	80
09	30
11	30
Total	310

The effect of these figures is that the total investment of RDP houses in Fetakgomo in the next financial year is estimated at over R13 million.

The Department of Health's commitment is the one of Upgrading of Selepe Clinic at or around Ward 10. The total investment is estimated at approximately half a million.

The Limpopo Department of Public Works acting jointly with the Independent Development Trust (IDT) have put aside R27.7 million for renovation, addition and upgrading of educational facilities in Fetakgomo Municipality for the 2014/15 financial year. To this effect, the target beneficiaries include: the Apel Circuit Office, Jacob Marwale Primary School, Modipa Secondary School, Moloke Combined School, Motsepe Primary School, Malengine Secondary School, Potlake Secondary School, Tlouphuti Secondary School, Phooko Primary School and Tsweele Primary School.

As has been the case in the past, the Department of Agriculture will make its signal contribution, thereto leverage irrigation infrastructure and agricultural oriented initiatives. Over 4.7 million that is anticipated to be expended by the Department in the above respects will in the medium to long term raise the productivity of the sector in our shared commitment and endeavor to encourage inclusive economic growth.

Suffice to say that the final commitment by the Sekhukhune District Municipality's infrastructure projects for the 2014/15 performance year will be reaffirmed after they have been concluded by the District Council and furnished to us. This standpoint is generalizable to other sectors which have thus far not yet provided their projects.

Summary of the 2014/15 Budget

The Fetakgomo Municipality's total budget for 2014/2015 fiscal year can be summarized in broad outline as follows:

Table 5: High Level Summary of the 2014/15 Budget

Income	2014/15
Operating budget	R87 473 000 (78%)
Capital budget	R24 448 000 (22%)
Total Expenditure	R111 921 000
Total Revenue	R110 526 000
Accumulated Funds	R 1 397 000

The total budget appropriated for 2014/15 financial year is approximately R112 million (i.e R111 921 000). The effect of this figure is that our budget has grown at an exponential rate by almost 6% (i.e R6.4 million) compared to R105 million total budget in the preceding financial year 2013/14 (as adjusted). This dramatic growth of 6% in our budget is largely attributed to the revised equitable share which benefitted rural municipal governments.

Although, on the face of it, the budget shows a steady and dramatic increase, on the proper analysis of it, however, is a significant proportion of the budget to be on operational rather than capital expenditure.

The operating expenditure accounts for 78% (i.e R87.4 million) of the budget. Only 22% (i.e R24.4 million) of the total budget goes to capital expenditure thereto respond to infrastructure development articulated in the National Development Plan.

As with most rural municipalities across the country and the world, the pattern of higher expenditure on operating rather than capital projects is commonplace. In the result, a trend analysis of Fetakgomo Municipality over the past numerous years indicates that we are not exonerated from the foregoing as is also the case in the present budget.

Evidence of this budget is that operating budget has a surplus of R2.5 million in 2014/15. This presents a positive picture and accounting solution to our budget, the net implication being having planned our budget with no deficit. This is an indicator of sound financial planning.

Against the background and context of the above can it be our commitment and demonstration to contribute to the implementation of the Elections 2014 Manifesto of the ruling party thereto create a more prosperous Fetakgomo through inclusive growth, job creation, rural development, land reform and food security, education, health, fighting crime and corruption. That the Manifesto has, as one of its focal emphasis rural development, land reform and food security is interesting, noteworthy and has specific significance for municipalities such as ours.

Concluding Note

As I draw to a close, Programme Director, allow me to express my sincere appreciation to the Executive Committee and all the Councillors for their unwavering support and wise counsel. Your positive and encouraging contributions have been most helpful.

I also like to express gratitude to the IDP Steering Committee for their sterling role in providing robust analysis into the process. Gratitude also goes to our officials for playing an important role in the management and administration of this municipality.

We should not forget our community members who constantly provide a positive feedback on how the Municipality could work better and differently. We all have to boldly say that for the municipality to work, it begins with you and me. We must collectively bring about the transformation we seek as one intellectual stated that:

Change will not come if we wait for some other person or some other time. We are the ones we have been waiting for: We are the change that we seek.

The future we choose today will determine the kind of Municipality our children and their children will live in. The prosperity for all is a struggle worth fighting with all the will and determination that we can master. We are the decedents of the great Bapedi people. Let us move Fetakgomo forward.

In this connection I am honoured to seize this moment to extend special congratulations to some eminent sons and daughters of our Municipality, whose different works and achievements, continue to make us proud. I invite this esteemed house esteemed house to join me in acknowledging:

Mr Kopano Sekgobela from Ga-Phasha Makgаланoto in Ward 11 who plays for Polokwane City;

Mr Katlego Mashego from Ledingwe in Ward 11 who play for Free State Stars;

Mr Ishmael Kgetjepe for re-appointment in the cabinet as MEC for Health Limpopo Province;

Mr Vincent Shoba from Mashikwe in Ward 12 who is a Convenor of the ANCYL Task Team in Limpopo Province;

Mr Lucas Kgaphola from Ga-Nchabeleng in Ward 06 who is the SABC News presenter;

20 born free learners from Ngwanamala Secondary School who voted for the first time in ushering the fifth democratically elected parliament. These 20 youngsters were also invited to attend the Second Inauguration Occasion of His Excellency the ANC and State President Jacob Zuma on the 24th May 2014. We invited them here too as part of encouraging public participation in the principal events and affairs of the Municipality;

Selebalo learners for being part of Take a Girl Child to Work for 2014. Take a girl child to work is an annual project held in the month of May throughout the country where different companies and institutions host young girl learners from different schools around the country. This initiative seeks to have a girl child exposed and pave their future in the demanding world of work that lies ahead as they complete their education; and

All former councillors and struggle activists invited as special guests in our midst. We are confident that your success will inspire many generations to come as role model of our municipality in expanding your intellectual horizon

Together, we are and can move Fetakgomo forward.

We have embraced this year, 2014, as “The Year of United Action To Move Fetakgomo Forward”.

It is in this spirit, Master of Ceremonies, I move for the adoption of the IDP/Budget for 2014/15 as well as the related budget policies as contained in the Council package.

As a trend for good practice, I further move for the Council to note the submission of the Process Plan for the next, 2015/16 IDP/Budget.

Ke A Leboga!

Cllr R.E Sefala
Mayor

1.3 Council Resolutions

The Mayor of the municipality Councillor Raesetja Sefala hereby tables the following resolutions for approval. That Council approve;

1.2. The draft annual budget of the municipality for the financial year 2014/15 to 2016/2017 as summarised in tabled A1

1.2.1. The draft Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in table A2

1.2.2. The draft Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in table A3

1.2.3. The draft budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4

1.2.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table A5

1.3. The draft financial position as contained in table A6.

1.4. The draft budgeted cash flow as contained in table A7

1.5. The draft budget cash backed reserves/ accumulated funds as contained in table A8

1.6. Asset management as contained in table A9

2. The Council of Fetakgomo Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and approves with effect from 1 July 2013:

2.1. The tariffs as set out in table 3

2.2 The draft budget related policies as tabled in annexure A

3. To give proper effect to the municipality's annual budget, the Council of Fetakgomo Local Municipality approves;

3.1 That cash backing is implemented through utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

4 The following budget related policies are made available for review;

Supply chain management policy

4.1. Asset management policy

4.2. Bad debts write off policy

4.3. The credit control and debt collection policy.

4.4 budget management policy and virement policy

4.5 Cash management and investment policy

4.6 Tariff f policy

4.7 Indigent management policy

4.8 Property rates policy

4.9 Audit committee remuneration framework

1.4 EXECUTIVE SUMMARY

This year budget coincides with the twenty year celebration of our young and vibrant democracy and conclusion of yet another peaceful, free and fair election. Our democracy is maturing, so is the system of local government broadly and Fetakgomo Municipality in particular.

In her foreword, the Mayor correctly states that “All South Africans must have reasons to celebrate the successful conclusion of our second decade of freedom and democratic rule. Blacks in general and the African majority in particular must celebrate because our hard won freedom has restored back to us our humanity. After many centuries of oppression and exploitation we are now equal citizens in the land of our birth”. This is indeed true for people of Fetakgomo whom are witnesses of development in action.

Today we can say without fear of contradiction that Fetakgomo is better place to live in than it was twenty years ago. Indeed we have a good story to tell. This includes the fact that all residents of Fetakgomo have access to electricity; that about 34 per cent have water inside their dwellings and 74 per cent have water within a 200 meter radius; that almost 80 per cent of the main roads are tarred; that refuse is being collected in at least 32 per cent of the households. We have many more stories to tell.

Fetakgomo local municipality has in preparation and compilation of this budget complied with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget provides comparative financial over a seven year period horizon commencing in the 2010/2011 budget year to 2016/17 budget year.

The budget document must be read together with the Integrated Development Plan (IDP) and the Service Delivery and Budget Implementation Plan (SDBIP) to gain a full understanding of its intentions.

The municipality will focus on national priorities as guided by National Treasury. These include accelerated public infrastructure development, upgrading of informal settlement, the implementation of steps to professionalise the public service, overhaul procurement and supply chain management, and broadening the strengthening of industrial development. Furthermore, the municipality will implement programmes identified in the National Development Plan (NDP). The NDP creates a framework to accelerate economic growth, eliminate poverty and reduce inequality. The budget policy framework for the next three years reflects greater alignment with the plan, as spending programmes begin to address economic constraints and the need for greater state efficiency. The NDP identifies a number of micro enterprises (SMES's), entrepreneurs and business start-ups, a greater and more sustainable economy, support for local production and employment through government procurement and broadening and strengthening industrial development.

The municipality has taken these projections into account in preparing this budget. We become more conservative in our revenue collection rates while expecting the community to demand more assistance from the Municipality.

The budget is under pressure where expenditure has outpaced income resulting in an unsustainable financial trajectory. The budget deficit will be funded by accumulated funds from savings and unspent funds in the previous years without raising debt. The municipality will have enough resources to provide for provisions, current liabilities and cash backing of unspent conditional grants. The budget deficit will ease in the next financial year 2014/15 and budget a net surplus in the 2016/17 budget year. The net surplus is as a result of the revised equitable share where in additional allocation has been gazetted.

OVERVIEW OF THE 2014 BUDGET

The municipality has little room to make choices as the budget continues to be under pressure due to slow or little revenue growth while the cost of doing business increases exponentially. The budget is intended to strengthen municipal operations such institutional development and transformation, good governance, improving the financial viability, basic service delivery and spatial planning.

The operating budget is pushed up by input costs such as electricity, cleaning and maintenance costs as a result of added operational costs of new infrastructure constructed over the last few years.

Furthermore community needs continues to grow demanding for contribution to projects such as *farmer support, small business support, the need to improve the traffic function, billing systems* for more effective revenue generation as well compliance to good governance and local government legislative system

1.4.1 OPERATING BUDGET FRAMEWORK

Fetakgomo local municipality has in preparation and compilation of this budget compiled with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets. The budget provides comparative financial over a seven year period horizon commencing in the 2010/2011 budget year to 2016/17 budget year.

The following assumptions were used in compiling the budget;

- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure as in section 18 of MFMA;
- Ensure that the municipality avoids excessive borrowings as the municipality will not be able to service the debt due to the dependence on grant revenue;
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.

- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centres to minimise wastage, maximise efficient and accelerate service delivery;
- Reprioritisation of expenditure programmes to curb the growing personnel expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set to ensure that the funded is funded.
- Follow the national guide on salary and CPI projections.
- Provide realistic income and expenditure based on budget trends.

Table 1: Consolidated Overview

Description	Adjusted Budget 2013/14 Budget year (million)	Proposed 2014/15 Budget (million)	Budget Estimate 2015/16 (million)	Budget Estimate 2015/17 (million)
Total Revenue (excluding capital receipts)	75,020	89,994	110,809	114,289
Operating Expenditure	73,927	87 473	99 210	105 790
Operating Surplus/ (Deficit) excluding capital contributions	1,093	2 519	11 600	8 499
Capital expenditure	31,536	24448	31 955	28 965
Capital receipts	26,873	20 532	21 351	22 196
Internally generated funds	4,663	1 397	0	0

The total budget for appropriated is R 111,9 million in 2014/15 increasing to R 131.1 and R 134,7 million in 2015/16 and 2016/17 budget years respectively. This means that the budget is growing in real terms by 6.12 per cent in 2014/15 and by 17.1 per cent in 2015/16 and 2,74 in 2016/17 over the medium term.

Operating expenditure amounts to R 87, 4 million for 2014/15 budget increasing to R 99, 2 and R 105, 7 million in 201/16 and 2016/17 respectively.

Capital budget amounts to 24, 4, R31, 9 and R28, 9 million in 2014/15, 2015/16 and 201/617 respectively.

Operating budget has an operating surplus of R2,5 million in 2014/15 increasing to surplus of R11,6 million in 2015/16 decreasing to R8,4 million in 2016/17.

The capital budget will be funded from National grant (MIG of R20,5 million) and internal funds not committed for any other purpose of R1,3 million.

The budget has benefited from the revised equitable share which is biased to rural municipalities. The municipality's operating however continues to rise exponentially as the municipality is engaging in expansion projects intended on rendering services needed by the municipality. The municipality will guard against this rising operating expenditure while improving revenue collection measures.

The expectation from an increased equitable share allocation is for the municipality to expand the net of poor households who deserve free basic services.

Equitable share has increased by R 10,6 million from R 52 million in 2012/13 to R63,6 in 2014/15, which is a record 20 per cent. The equitable share will grow by a further 30 per cent which is R 19,5 million in monetary terms in 2015/2016 budget year.

Capital transfers, which is mainly MIG funding will be R23.4, R 24,4 and R 32,8 million over the medium term period. 4 per cent of the allocation has been included in the operating budget as project management and the remaining 96 per cent allocated to infrastructure projects as indicated in capital expenditure budget.

Table 2: Percentage revenue growth over the MTREF

LIM474 Fetakgomo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)									
Description	Ref	Current Year 2013/14			2013/14 Medium Term Revenue & Expenditure Framework				
R thousand	1	Original Budget	Adjusted Budget	% Change	Budget Year 2014/15	% Change	Budget Year +1 2015/16	% Change	Budget Year +2 2016/17
Revenue By Source									
Property rates	2	4,000	8,000	100	9,000	13	9,900	10	10,593
Property rates - penalties & collection charges		21	100	376	22	(78)	24	9	25
Service charges - refuse revenue	2	5,060	3,360	(34)	3,360	-	3,696	10	3,955
Service charges - other		97	163	68	249	53	167	(33)	179
Rental of facilities and equipment		291	286	(2)	271	(5)	325	20	347
Interest earned - external investments		1,450	890	(39)	1,550	74	1,663	7	1,779
Interest earned - outstanding debtors		70	70	-	74	6	79	7	84
Fines		350	500	43	550	10	600	9	642
Licences and permits		3,000	1,800	(40)	2,000	11	2,250	13	2,408
Agency services		450	450	-	550	22	650	18	696
Transfers recognised - operational		57,379	56,799	(1)	68,362	20	87,130	27	88,952
Other revenue	2	7	2,602	37,071	4,005	54	4,326	8	4,629
Total Revenue (excluding capital transfers and contributions)		72,176	75,020	4	89,994	20	110,809	23	114,289

Revenue budget will grow by **4 per cent** from 2014 and **20 per cent** in 2015 growing by a further **23 per cent** in 2017 budget estimate.

Major revenue increase is on equitable share allocation which increases by 20 per cent (R 11 983 million and other income increasing by R 1 403 million. Other revenue includes VAT transfers from conditional grants recognised as own revenue.

1.4.2. OPERATING REVENUE FRAMEWORK

For Fetakgomo municipality to improve the quality of services provided to its citizens it needs to generate the required income. In these tough economic times strong revenue management is fundamental to the financial stability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably exceed available funding; hence the difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues. The receivers of our services have an obligation to pay for the services they receive so that the municipality continues to offer such services.

The municipality's revenue strategy is built around the following key components;

- National treasury's key guidelines and macroeconomic policy;
- Growth in the municipality's continued economic development
- Efficient revenue management, which aims to ensure that billed revenue is collected
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by calculating the revenue requirement of each service;
- The municipality's property rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004)(MPRA)
- The municipality's indigent policy and rendering of free basic services; and
- Tariff policies of the municipality

Table 3: Consolidated Revenue Overview

LIM474 Fetakgomo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source											
Property rates	2	–	879	3,900	4,000	8,000	8,000	–	9,000	9,900	10,593
Property rates - penalties & collection charges			33	42	21	100	100		22	24	25
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	2,141	2,304	5,060	3,360	3,360	–	3,360	3,696	3,955
Service charges - other		195	960	–	97	163	163		249	167	179
Rental of facilities and equipment		145	153	213	291	286	286		271	325	347
Interest earned - external investments		724	1,149	729	1,450	890	890		1,550	1,663	1,779
Interest earned - outstanding debtors				–	70	70	70		74	79	84
Dividends received				–	–	–	–				
Fines			997	689	350	500	500		550	600	642
Licences and permits		264	1,858	1,722	3,000	1,800	1,800		2,000	2,250	2,408
Agency services		371	224	254	450	450	450		550	650	696
Transfers recognised - operational		36,760	44,196	51,192	57,379	56,799	56,799		68,362	87,130	88,952
Other revenue	2	2,114	224	267	7	2,602	2,602	–	4,005	4,326	4,629
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		40,572	52,814	61,313	72,176	75,020	75,020	–	89,994	110,809	114,289

Property rates

Municipal Property Rates Act will be in the fourth year and final full implementation in 2014/15. In terms of the Act, 100% per cent of the whole rate will be levied. The process has started markedly slow due to weak revenue management measures. New measures and capacity will be added to ensure that billed revenue is collected. This budget has however taken a pessimistic view wherein only 88.9% of the billed revenue is expected to be collected based on the current year trends.

Though the budget for property rates, is significantly higher at R 9 000 million, the anticipated collection is 40 per cent based on previous year trends. The municipality is billing business and government properties excluding residential properties.

The following stipulations in the Property Rates Policy are highlighted;

- The first R15 000 of the market value of property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA).
- 100 per cent rebate will be granted to registered indigents in terms of indigent policy;
- 30 per cent rebate will be granted on all public service infrastructure
- The municipality may award a 100 per cent grant in aid on the assessment rates of rateable properties of certain classes such as registered welfare organisations, institutions or organisations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.
- The property rates will be in the fourth phase of implementation which means 100% of the entire rate will be levied for 2014/15 budget year.

Provision for doubtful debt has made at **88.9 per cent** of the projected revenue.

Traffic function

Traffic function which has been fully devolved to the municipality is the second most collectible revenue source following grants. The charges for traffic include renewal of motor vehicle licenses and learner driver licenses. The drivers testing station has been commissioned by the Department of Public Works/ Transport in 2011/12 financial year has not been completed. This project continues to deprive the municipality important revenue source.

The municipality has budgeted fully for operation of the testing station for 2014/15 financial year.

Grant funding

Revenues from the government grants; equitable share, Municipal Finance Management Grant (FMG), Municipal Systems Improvement Grant (MSIG) and EPWP incentive Grant are reliable

and constitute more than **80 per cent** of the budgeted revenue. This means only less than 20 per cent of the revenue may fluctuate giving the municipality certainty on its expenditures and better planning.

Other Revenue

National treasury has indicated that VAT refunds from grant expenditure should be treated as own revenue but not a revenue source. This made the budget for other revenue to reduce substantially based on reclassification of VAT refunds. The refunds are not a revenue source but rather a cash item which finance operations.

A VAT refund contributes substantial cash flows to the municipality in the region of **R4 million** per year mainly from grant funded expenditure.

Tariffs

Municipal tariffs will increase by an average of 6 per cent which is below inflation target. Refuse removal for households increases by R3. 29 to R54, business increases by R24 to R264.

The use of community hall increases by R21 to R 371 while the civic hall tariff increases by R36 to R636.

Property rates tariffs remain unchanged.

New tariffs include the hiring of traffic services for Escort which will cost R300 per day and the loss of docket for R100.

See the table below for full list of tariffs;

Table 3 Tariffs for 2013/14 budget year

NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	ACTUAL OUTCOME 2010/2011	ACTUAL OUTCOME 2011/2012	ACTUAL OUTCOME 2012/2013	CURRENT YEAR 2013/2014	PROPOS ED TARIFFS 2014/2015	PROPOS ED TARIFFS 2015/2016	PROPOS ED TARIFFS 2016/2017
1	General service for residential sites	All households with refuse removal	Per month	25.00	30.00	30.00	50.60	54	57	62
		CBD area proclaimed area rural	Per month	25.00	30.00	30.00	50.60	55	59	64
		Residential site	Per month	25.00	30.00	30.00	50.60	55	59	64
		Proclaimed Fully serviced area	Per month	25.00	30.00	30.00	50.60	55	59	64
		Semi/ not serviced	Per month	25.00	30.00	30.00	50.60	55	59	64
		Rural	Per month	25.00	30.00	30.00	50.60	55	59	64
		Refuse bin	Per month					30		
2	General service for business sites and government departments	Bulk container once a week	Per month	1,600.00	1,650.00	4,600.00	5,000.00	5,500	5,885	6,356
		Bulk container, Collection once a week	Per month	40.00	50.00	200.00	240.00	264	282	305
	Extra ordinary refuse	Municipal delivery								
		a) Garden	Per load	600.00	650.00	650.00	770.00	816	873	943
		b) Building	Per load	800.00	850.00	850.00	870.00	922	987	1,066
		Own delivery-Garden	Per load(tons)		300.00	300.00	330.00	350	374	404
		- Building	Per load (tons)		400.00	400.00	430.00	456	488	527
		-Rubble	For free		-	-	-		-	-
		Removal of animal carcasses	Per request			Free	-		-	-
		Removal of condemned foodstuffs per load of one ton or more	Per request	N/A	N/A	120.00	160.00	170	181	196

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		<i>Removal of compactable bulky waste per 6m3(skip container)</i>	<i>Per collection</i>	<i>N/A</i>	<i>N/A</i>	<i>300.00</i>	<i>330.00</i>	<i>350</i>	<i>374</i>	<i>404</i>
		<i>Removal of non-compactable bulky waste per 6m3(skip container)</i>	<i>Per collection</i>	<i>N/A</i>	<i>N/A</i>	<i>400.00</i>	<i>430.00</i>	<i>456</i>	<i>488</i>	<i>527</i>
	Ordinary Refuse	Own delivery								
		<i>a) Per light delivery van or trailer load exceeding one ton</i>					<i>110.00</i>	<i>117</i>	<i>125</i>	<i>135</i>
		<i>b) Per load not exceeding three tons</i>					<i>200.00</i>	<i>212</i>	<i>227</i>	<i>245</i>
		<i>c) Per load not exceeding six ton but exceeding three ton</i>					<i>530.00</i>	<i>562</i>	<i>601</i>	<i>649</i>
		<i>d) Per load not exceeding ten ton but exceeding six ton</i>					<i>730.00</i>	<i>774</i>	<i>828</i>	<i>894</i>
		<i>e) Per load exceeding ten ton</i>					<i>950.00</i>	<i>1,007</i>	<i>1,077</i>	<i>1,164</i>
		<i>f) Rubble-builders rubble is for free because it can be utilised for landfill maintenance and for wet weathercell during rainy season</i>					<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
3	Sale of sites									
		Business sites								
		<i>CBD area (Prime)</i>	<i>Per square meter</i>	<i>100.00</i>	<i>100.00</i>	<i>100.00</i>	<i>130.00</i>	<i>10</i>	<i>11</i>	<i>12</i>
		<i>Proclaimed area</i>	<i>Per square meter</i>	<i>40.00</i>	<i>45.00</i>	<i>45.00</i>	<i>60.00</i>	<i>10</i>	<i>11</i>	<i>12</i>
		<i>Proclaimed fully serviced area</i>	<i>Per square meter</i>	<i>30.00</i>	<i>35.00</i>	<i>35.00</i>	<i>50.00</i>	<i>13</i>	<i>14</i>	<i>15</i>
		<i>Semi/ not serviced</i>	<i>Per square meter</i>	<i>5.00</i>	<i>7.00</i>	<i>7.00</i>	<i>14.00</i>	<i>10</i>	<i>11</i>	<i>12</i>
									<i>-</i>	<i>-</i>
									<i>-</i>	<i>-</i>
4	Land use/ Permission to occupy								<i>-</i>	<i>-</i>
		<i>Residential site</i>	<i>Per application</i>	<i>10.00</i>	<i>20.00</i>	<i>20.00</i>	<i>25.00</i>	<i>27</i>	<i>28</i>	<i>31</i>
		<i>Church site</i>	<i>Per application</i>	<i>75.00</i>	<i>80.00</i>	<i>80.00</i>	<i>100.00</i>	<i>106</i>	<i>113</i>	<i>122</i>

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		Tarven/ Shebeen	Per application	40.00	45.00	45.00	50.00	53	57	61
		Bottle store	Per application	150.00	155.00	155.00	160.00	170	181	196
		Institutional site	Per application	135.00	140.00	140.00	145.00	154	164	178
		Motor mechanic/ Scrap yard	Per application	100.00	110.00	110.00	115.00	122	130	141
		Driving School	Per application	110.00	120.00	120.00	125.00	133	142	153
		Car Wash	Per application	60.00	70.00	70.00	75.00	80	85	92
		Filling station	Per application	145.00	150.00	150.00	155.00	164	176	190
		Guest house	Per application	125.00	130.00	130.00	135.00	143	153	165
		General dealer	Per application	95.00	100.00	100.00	105.00	111	119	129
		Bakery	Per application	80.00	85.00	85.00	90.00	95	102	110
		Butchery	Per application	100.00	110.00	110.00	115.00	122	130	141
		Shoping center	Per application	200.00	220.00	220.00	225.00	239	255	276
		Tuckshop	Per application	80.00	85.00	85.00	90.00	95	102	110
		Manufacturing industry	Per application	300.00	350.00	350.00	330.00	350	374	404
		Mortuary	Per application	115.00	120.00	120.00	125.00	133	142	153
		Recreational and other facilities	Per application	80.00	85.00	85.00	90.00	95	102	110
		Salon/ dress making	Per application	70.00	80.00	80.00	85.00	90	96	104
		Farm/ Orchard site	Per application	95.00	100.00	100.00	105.00	111	119	129
5	Building plans									
		Approval of building plans	Per square meter	2.50	3.00	3.00	35.00	37	40	43
		Inspection	Per building	110.00	120.00	120.00	125.00	133	142	153
6	Hiring of council facilities									

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	Community halls									
		Private individuals	Day use	300.00	200.00	300.00	350.00	300	321	347
		Private individuals.	Night use	300.00	200.00	450.00	500.00	350	375	404
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day use	300.00	200.00	300.00	350.00	375	401	433
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	night use	300.00	200.00	300.00	350.00	400	428	462
		Hiring by government & business	Day use	350.00	350.00	350.00	400.00	375	401	433
		Hiring by government & business	Night use	350.00	350.00	500.00	550.00	400	428	462
		The use of kitchen and equipments	Per request	250.00	100.00	100.00	150.00	160	171	185
		Guest house	Per day	350.00	350.00	350.00	400.00	450	482	520
		Deposit refundable	Per request	100.00	100.00	100.00	150.00	200	214	231
	Civic hall									
		Private individuals	Day use				600.00	600	642	693
		Private individuals	Night use				600.00	600	642	693
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day use	800.00	600.00	600.00	600.00	600	642	693
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Night use	2,000.00	1,300.00	1,300.00	1,400.00	700	749	809
		Hiring by government & business	Day use	800.00	800.00	800.00	900.00	600	642	693
		Hiring by government & business	Night use	2,000.00	1,600.00	1,600.00	1,700.00	700	749	809
		The use of kitchen	Per request	250.00	250.00	250.00	300.00	250	268	289
		Deposit refundable	Cleared in five days	350.00	350.00	350.00	400.00	300	321	347

Fetakgomo Local municipality
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<i>N.B Activities with profit motive are forbidden</i>										
									-	-
	Boardroom per day								-	-
		<i>For use by organized business, labour ,political organisations, government</i>	<i>Day use</i>	250.00	200.00	100.00	150.00	150	170	184
		<i>Deposit refundable</i>		200.00						
		<i>Deposit refundable</i>		100.00						
	Parking									
		<i>Parking under shade</i>	<i>Per month</i>	25.00	40.00	40.00	45.00	48	51	55
		<i>Parking in an open area</i>	<i>Per month</i>	25.00	20.00	25.00	30.00	32	34	37
	Recreational facilities							-	-	-
		<i>Multi-purpose club</i>	<i>Per person</i>	N/A	5.00	2.50	3.00	3	3	4
		<i>Municipal pool</i>	<i>Per person</i>	N/A	2.50	2.50	3.00	3	3	4
	<i>Schools, NGO's, Departments, Clubs</i>	<i>Sports facility</i>	<i>Per day</i>	N/A	250.00	300.00	350.00	150	397	429
		<i>Tuck shop</i>	<i>Per day</i>							
	Grader	<i>Hiring of Grader</i>	<i>Per hour</i>	N/A	350.00	700.00	850.00	860	964	1,041
7	Leasing of municipal property								-	-
		<i>Fetakgomo Atok Thusong Service Center</i>	<i>Per square meter per month including</i>	50.00	<i>10% increment per annum</i>	<i>10% increment per annum</i>	<i>10% increment per annum</i>	<i>10% increment per annum</i>	<i>10% increment per annum</i>	<i>10% increment per annum</i>
		<i>Leasing of hawker stalls</i>	<i>Per Month</i>	N/A	N/A	80.00	80.00	85	91	98
9	Billboards						-		-	-
		<i>Banner</i>	<i>For 14 days per banner</i>	60.00	20.00	20.00	25.00	10	12	14
		<i>Other Posters</i>	<i>For 14 days per poster</i>	2.00	2.00	2.00	3.00	1	1	2

May 2013

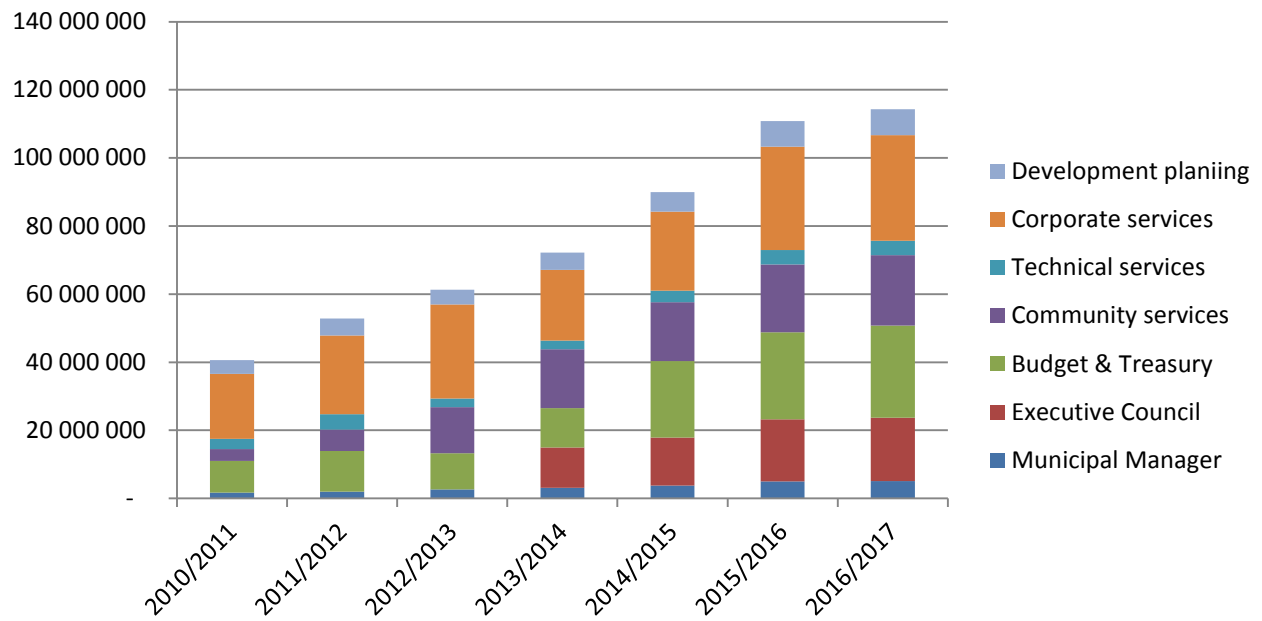
Fetakgomo Local municipality
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		Election posters	Per ward	N/A	N/A	50.00	55.00	100	110	120
		Rental of billboards	Per square meter per month				50.00	53	57	61
		Application for a billboard	Once off				500.00	530	560	612
10	Sale of documents :Access fees in line with the Promotion of Access to Information Act (PAIA), section 54(7)									
		Sale of documents (requirement by the public).	Per document	2.00	20.00	25.00	22.00	23	25	27
		Valuation certificate	Per request	-	-	50.00	55.00	58	62	67
		Letter of demand	Per letter	-	-	7.50	10.00	11	11	12
		Municipal fax machine by external parties	per page	10.00	4.00	4.00	6.00	6	7	7
		Photocopies	per page		1.00	1.00	1.00	1	1	1
		Proof of residence		5.00	5.00	5.00	7.00	7	8	9
		Tender documents -80/20 s tenders	Per document	200.00	200.00	250.00	260.00	276	295	318
		Tender documents -90/10 tenders	Per document	250.00	250.00	300.00	310.00	329	352	380
		-Request for quotation documents as per notice board	Per document	-	-	25.00	25.00	27	28	31
		Public documents; IDP, Budget, Annual report, SDBIP, audit reports, valuation roll etc	Per document	2.00	20.00	50.00	50.00	53	57	61
		MAP Reprint	A4	N/A	N/A	0.75	30.00	32	34	37
		MAP Reprint	A3				40.00	42	45	49
		MAP Reprint	A1	N/A	N/A	7.50	60.00	64	68	73
				Cents in	Cents in	Cents in	Cents in		Cents in	Cents in
10	Property rates & taxes			the Rand	the Rand	the Rand	the Rand		the Rand	the Rand
		Residential	Per property	0,007	0.0070	0.0070	0.140	0.014	0.014	0.014

Fetakgomo Local municipality
2014/15 ANNUAL BUDGET

		<i>Business</i>	<i>Per property</i>	<i>0,007</i>	<i>0.0070</i>	<i>0.0070</i>	<i>0.210</i>	<i>0.021</i>	<i>0.021</i>	<i>0.210</i>
		<i>Agriculture</i>	<i>Per property</i>	<i>0,007</i>	<i>0.0010</i>	<i>0.0010</i>	<i>0.140</i>	<i>0.014</i>	<i>0.014</i>	<i>0.014</i>
		<i>Public Service Infrastructure</i>	<i>Per property</i>	<i>0,014</i>	<i>0.0140</i>	<i>0.0140</i>	<i>0.140</i>	<i>0.014</i>	<i>0.014</i>	<i>0.014</i>
		<i>State Owned</i>	<i>Per property</i>	<i>0,014</i>	<i>0.0140</i>	<i>0.0140</i>	<i>0.210</i>	<i>0.021</i>	<i>0.210</i>	<i>0.021</i>
11	<i>Traffic Escort</i>	<i>Funerals</i>	<i>Per day</i>					<i>300</i>	<i>305</i>	<i>310</i>
12	<i>Loss of docket</i>							<i>100</i>	<i>120</i>	<i>130</i>
13	<i>Sale of dustbins</i>	<i>Per household</i>	<i>Once off</i>					<i>110</i>	<i>120</i>	<i>130</i>

Chart 1: Operating revenue chart per vote



Grant Receipts

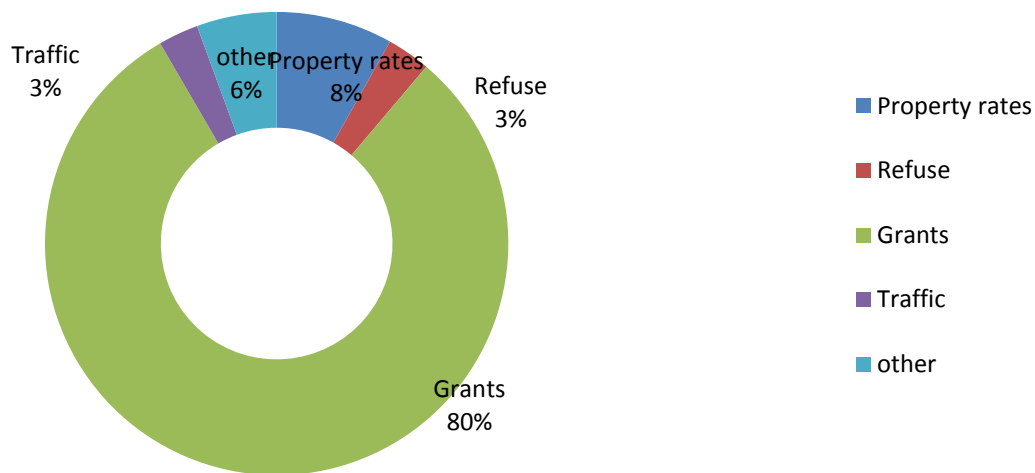
LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		35,323	42,852	49,427	56,486	54,596	54,596	67,406	86,044	87,867
Local Government Equitable Share		33,103	40,562	46,115	52,946	52,946	52,946	63,620	83,127	84,749
Finance Management		1,250	1,500	1,500	1,650	1,650	1,650	1,800	1,950	2,100
Municipal Systems Improvement		969	790	800	890			934	967	1,018
EPWP Incentive				1,012	1,000			1,052		
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		1,107	-	500	-	-	-	-	-	-
Ward Committee Grant		1,107	-	500						
Other grant providers:		330	100	97	100	-	-	100	150	161
LGSETA Grant		30	100	97	100			100	150	161
Property valuation roll		300								
Total Operating Transfers and Grants	5	36,760	42,952	50,024	56,586	54,596	54,596	67,506	86,194	88,028
Capital Transfers and Grants										
National Government:		16,687	15,356	18,704	19,042	26,873	26,873	21,388	22,287	23,121
Municipal Infrastructure Grant (MIG)		16,687	15,356	18,704	19,042	26,873	26,873	21,388	22,287	23,121
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
Ward Committee Grant										
Other grant providers:		-	-	-	-	-	-	-	-	-
LGSETA Grant										
Total Capital Transfers and Grants	5	16,687	15,356	18,704	19,042	26,873	26,873	21,388	22,287	23,121
TOTAL RECEIPTS OF TRANSFERS & GRANTS		53,446	58,308	68,728	75,628	81,469	81,469	88,894	108,481	111,149

The budget figures shows that total grants allocation from the National government of will be R 88.9, R 106,4 and R 111 million in 2014/15, 2015/16 and 2016/17 respectively.

The grant revenue constitutes 84 of the total budget for 2013/14 budget year.

Capita grant (MIG) will be R 21.3, R22.2 and R23.1 over the medium term.

The revised equitable share funding formula is favourable to the municipality and will reduce pressure on the municipal finances over the medium to long term.

Chart 2: Revenue per source chart

As indicated in the graph above, revenue composition is made up as follows;

Grants	80%
Refuse	3%
Traffic	3%
Property rates	8%
Other services	6%

The graph indicates an over reliance on grant revenue at 80 per cent effectively meaning only 20 per cent is regarded as own revenue.

1.4.3. OPERATING EXPENDITURE FRAMEWORK

The municipality's expenditure framework for 2014/15 budget and MTREF is informed by the following;

- Review and prioritisation of expenditure programmes based on impact assessment
- Funding of the budget over the medium term as informed by section 18 and 19 of the MFMA;
- Additional human resources will only be considered as a last resort;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services;
- Salary increases budgeted at 7 per cent which 0,5 per cent above what National Treasury projects
- Provision for doubtful debts is increased to 60% based on collection levels of the current year. This provision should not suggest that council is giving up on efforts to collect revenue from property rates or refuse removal.
- The indigent register has been reviewed, an exercise that resulted in half of the beneficiaries dropping from the list as their conditions of living had improved. It is based on these understanding that the budget is left unchanged at 2011 budget figures although electricity costs have gone up.
- While the operating expenses are rising annually, the budget is considering various ways of reducing recurring expenditure by promoting the green economy, monitoring travelling expensive and removing the nice to have altogether.
- Service delivery programmes have being evaluated and additional funds provided where necessary.
- All revenue projections are based on trends except where the revenue from national or provincial government in which case has been gazetted.
- Funding for capital expenditure takes into account the availability of funding. The capital budget is mainly funded by grant revenue 80 per cent and accumulated funds 20 per cent.

Table 5: Summary of operating expenditure by standard classification item

LIM474 Fetakgomo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Expenditure By Type	-									
Employee related costs	2	19,288	23,203	27,311	32,786	31,718	31,718	34,683	37,672	40,309
Remuneration of councilors		5,737	6,097	7,011	7,357	7,807	7,807	8,102	8,501	8,669
Debt impairment	3	44	1,000	7,228	6,288	9,256	9,256	10,352	11,387	12,184
Depreciation & asset impairment	2	2,706	2,943	4,080	3,270	3,270	3,270	4,000	4,512	4,828
Finance charges		31	23	12	89	89	89	93	100	107
Bulk purchases	2	1,038	1,430	1,291	1,500	1,500	1,500	1,700	1,870	2,001
Contracted services		873	1,901	2,504	3,000	3,000	3,000	3,000	3,240	3,467
Other expenditure	4, 5	11,691	14,821	16,348	22,809	23,170	23,170	25,543	31,927	34,225
Loss on disposal of PPE		197		41						
Total Expenditure		41,606	51,417	65,825	77,099	79,810	79,810	87,473	99,210	105,790
Surplus/(Deficit)		(628)	1,624	(6,294)	(4,923)	(3,997)	(3,997)	2,519	11,600	8,499

The total operating budget amount to **R 87,473 million** for 2014/15 budget year and increases to R 99,2 and R105,7 million over the next two years.

Depreciation of assets by asset class**LIM474 Fetakgomo - Supporting Table SA34d Consolidated Depreciation by asset class**

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		-	-	-	-	-	-	1,350	1,534	1,641
Infrastructure - Other		-	-	-	-	-	-	1,350	1,534	1,641
Other	3		-					1,350	1,534	1,641
<u>Community</u>		2,706	2,943	4,080	3,270	3,270	3,270	420	552	591
Other		2,706	2,943	4,080	3,270	3,270	3,270	420	552	591
<u>Other assets</u>		-	-	-	-	-	-	2,230	2,427	2,597
General vehicles								500	568	607
Specialised vehicles	10	-	-	-	-	-	-	-	-	-
Plant & equipment										
Computers - hardware/equipment								240	240	256
Furniture and other office equipment								240	240	256
Civic Land and Buildings								1,250	1,380	1,477
Total Depreciation	1	2,706	2,943	4,080	3,270	3,270	3,270	4,000	4,512	4,828

Provision for depreciation has also been budgeted upward based on the recent asset value to R 4 million increasing to R4,5 and R4,8 million in 2015/16 and 2016/17 respectively.

LIM474 Fetakgomo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Councillors (Political Office Bearers plus Other)	1	A	B	C	D	E	F	G	H	I
Basic Salaries and Wages		3,588	4,508	4,674	4,603	4,883	4,883	5,050	5,319	5,404
Pension and UIF Contributions		866	1,022	1,028	1,067	1,167	1,167	1,250	1,233	1,338
Medical Aid Contributions										
Motor Vehicle Allowance		1,283	1,431	1,310	1,581	1,581	1,581	1,692	1,827	1,810
Other benefits and allowances				36	105	105	105	110	121	118
Sub Total - Councillors		5,737	6,962	7,047	7,357	7,737	7,737	8,102	8,501	8,669
% increase	4		21.4%	1.2%	4.4%	5.2%	-	4.7%	4.9%	2.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		1,827	2,870	3,141	3,940	3,702	3,702	3,789	4,138	4,428
Pension and UIF Contributions		220	183	402	562	518	518	522	1,367	1,463
Medical Aid Contributions		7	26	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	312	423	394	410	446	446	433	475	508
Cellphone Allowance	3	31	44	40	45	45	45	47	51	55
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	200	406	210	360	266	266	301	329	352
Sub Total - Senior Managers of Municipality		2,596	3,952	4,186	5,318	4,977	4,977	5,093	6,360	6,805
% increase	4		52.2%	5.9%	27.0%	(6.4%)	-	2.3%	24.9%	7.0%
Other Municipal Staff										
Basic Salaries and Wages		8,010	10,193	11,383	13,497	13,111	13,111	15,082	15,804	16,910
Pension and UIF Contributions		2,464	3,229	3,072	4,763	4,167	4,167	4,559	4,206	4,500
Medical Aid Contributions		1,008	1,535	1,064	1,815	1,792	1,792	2,060	2,232	2,389
Overtime		16	55	246	182	308	308	340	367	393
Performance Bonus		253	433	211	185	185	185	222	240	257
Motor Vehicle Allowance	3	2,431	3,151	2,809	4,531	3,293	3,293	3,727	4,040	4,322
Cellphone Allowance	3	121	126	143	189	202	202	228	248	265
Housing Allowances	3	147	275	45	139	52	52	107	289	310
Other benefits and allowances	3	1,757	1,946	2,039	2,785	2,628	2,628	3,265	3,441	3,681
Sub Total - Other Municipal Staff		16,205	20,942	21,010	28,086	25,737	25,737	29,590	30,866	33,027
% increase	4		29.2%	0.3%	33.7%	(8.4%)	-	15.0%	4.3%	7.0%
Total Parent Municipality		24,538	31,856	32,243	40,760	38,451	38,451	42,785	45,728	48,501
TOTAL SALARY, ALLOWANCES & BENEFITS			29.8%	1.2%	26.4%	(5.7%)	-	11.3%	6.9%	6.1%
		24,538	31,856	32,243	40,760	38,451	38,451	42,785	45,728	48,501
% increase	4		29.8%	1.2%	26.4%	(5.7%)	-	11.3%	6.9%	6.1%
TOTAL MANAGERS AND STAFF	5,7	18,801	24,894	25,196	33,403	30,714	30,714	34,683	37,226	39,832

Employees costs amount to R34,6 million in 2014/15 increase to R37,2 and R398 in the outer years. This means the salaries are increasing by 11,3 per cent in 2014/15 and 6,9 per cent in 2015/16 and 6.1 per cent in 2016/17. Salaries are projected to increase by 7, 04 while reducing to 6.94 and 6,1 per cent during the medium term.

A budget amount of **R 1.7 million** is allocated for free basic electricity while the municipality also provide free basic refuse to indigent households.

Three new posts will be filled of the compactor truck operator, receptionist and a receptionist.

1.4.4 REMUNERATION OF COUNCILLORS AND EXECUTIVE MANAGEMENT

LIM474 Fetakgomo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		374,435	4,571	132,605			511,611
Chief Whip			351,033	4,300	125,784			481,117
Mayor			468,044	120,892	5,655			594,592
Executive Committee			1,191,222	13,073	239,229			1,443,524
Total for all other councillors			3,080,155	37,874	1,953,127			5,071,156
Total Councillors	8	–	5,464,889	180,711	2,456,400			8,102,000
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			624,740	221,000	196,000			1,041,740
Chief Finance Officer			526,765	197,150	213,651			937,566
Director: Corporate services			511,000	169,000	210,687			890,687
Director: Technical services			511,000	169,000	210,687			890,687
Director : Development planning			511,000	169,000	210,687			890,687
Total Senior Managers of the Municipality	8,10	–	2,684,505	925,150	1,041,712	–		4,651,367
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	8,149,394	1,105,861	3,498,112	–		12,753,367

Councillor remuneration is in line with the upper limits as determined by the minister of Cooperative Governance and Traditional Affairs budgeted at **R8.1 million**

Total salary bill for executive management is **R 4, 6million** and the total salaries bill for Council and executive management is R12,7 million as indicated in the table above.

LIM474 Fetakgomo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2012/13			Current Year 2013/14			Budget Year 2014/15		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	3	22	25	3	22	25	3	22
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	5		5	5		5	5		5
Other Managers	7	14	11	1	15	15	–	15	15	–
Professionals		55	55	–	68	58	6	71	67	6
<i>Finance</i>		8	8		12	9	3	12	9	3
<i>Spatial/town planning</i>		1	1		1	1		1	1	
<i>Information Technology</i>		2	2		2	2		2	2	
<i>Roads</i>										
<i>Electricity</i>		1	1		1			1		
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>		6	6		9	9		9	13	
<i>Other</i>		37	37		43	37	3	46	42	3
Technicians		–	–	–	–	–	–	–	–	–
TOTAL PERSONNEL NUMBERS	9	99	69	28	113	76	33	116	85	33
% increase					14.1%	10.1%	17.9%	2.7%	11.8%	–

Repairs and Maintenance

LIM474 Fetakgomo - Supporting Table SA34c Consolidated repairs and maintenance by asset class

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		6	200	257	405	326	326	721	722	788
Infrastructure - Road transport		–	–	28	5	5	5	25	30	32
Roads, Pavements & Bridges		–	–	28	5	5	5	25	30	32
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	105	200	200	200	400	350	375
Generation		–	–	–	–	–	–			
Transmission & Reticulation		–	–	–	–	–	–			
Street Lighting		–	–	105	200	200	200	400	350	375
Infrastructure - Water		–	–	–	–	–	–	50	60	80
Dams & Reservoirs								50	60	80
Water purification										
Infrastructure - Other		6	200	125	200	121	121	246	282	302
Waste Management		6	200	125	200	121	121	246	282	302
Community		–	–	–	50	–	–	100	107	114
Parks & gardens								100	107	114
Sportsfields & stadia										
Other assets		443	444	612	862	862	862	701	971	1,052
General vehicles		73	80	139	154	104	104	160	250	267
Specialised vehicles		–	–	58	158	158	158	160	315	349
Plant & equipment								5		
Computers - hardware/equipment										
Furniture and other office equipment		40	150	55	–	–	–	56	61	65
Abattoirs				–	–	–	–			
Markets				–	–	–	–	20	22	24
Civic Land and Buildings		331	214	361	250	300	300	300	324	347
Other					300	300	300			
Total Repairs and Maintenance Expenditure	1	449	644	869	1,317	1,188	1,188	1,522	1,800	1,954
Specialised vehicles		–	–	58	158	158	158	160	315	349
Refuse				58	158	158	158	160	315	349
R&M as a % of PPE		0.7%	0.8%	1.0%	1.0%	1.0%	1.0%	1.1%	1.2%	1.1%
R&M as % Operating Expenditure		1.1%	1.3%	1.3%	1.7%	1.5%	1.5%	1.7%	1.8%	1.8%

Key expenditure programmes for implementation include;

- Continued implementation of Expanded Public Works Programme which employs at least 262 people from poor families.
- Strengthening of the ward committee system of local government through re-training and skilling, provision of tools of trade and payment of stipends.
- Programmes that improve the conditions of youth, people with disabilities, the elderly, children and women.
- Provision of bursaries to needy and deserving learners.
- Support of sport and arts programmes
- Support of local entrepreneurs and cooperative through capital injection.
- Improving measures to prevent fraud, risk management and improve governance.
- Improvement of the revenue collection through better and improved billing systems
- Provision of funds to strengthen the traffic management and the licensing divisions
- Improvement of the refuse removal service through provision of adequate assets and infrastructure for effective collection.
- Allocation for free basic electricity to needy households in line with the municipality's indigent management policies.
- Paving of internal streets.
- Support of local farming initiatives, tourism and local economic development.

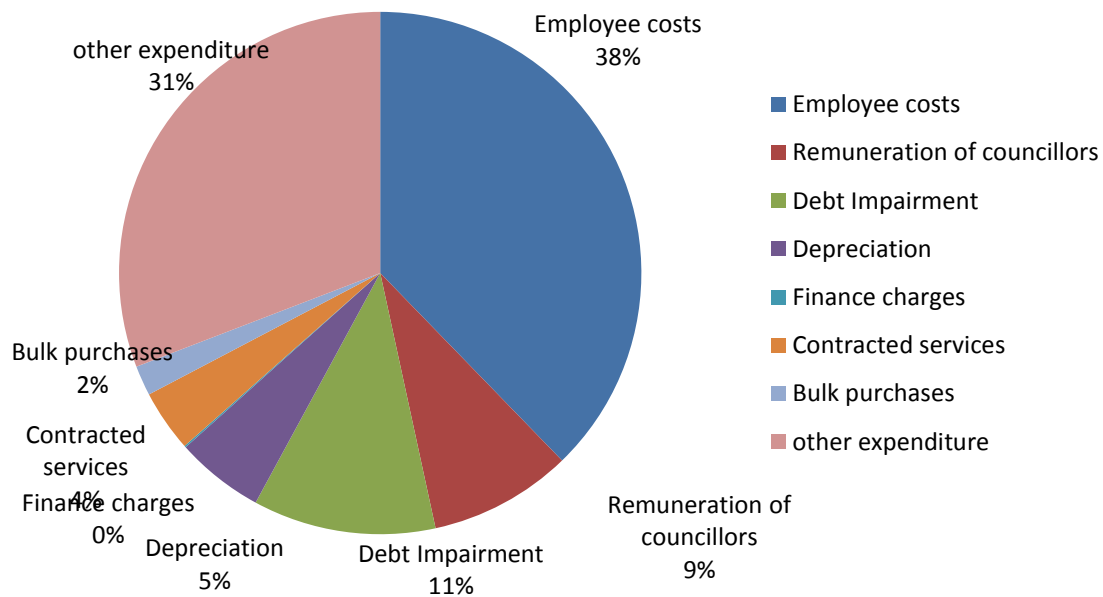
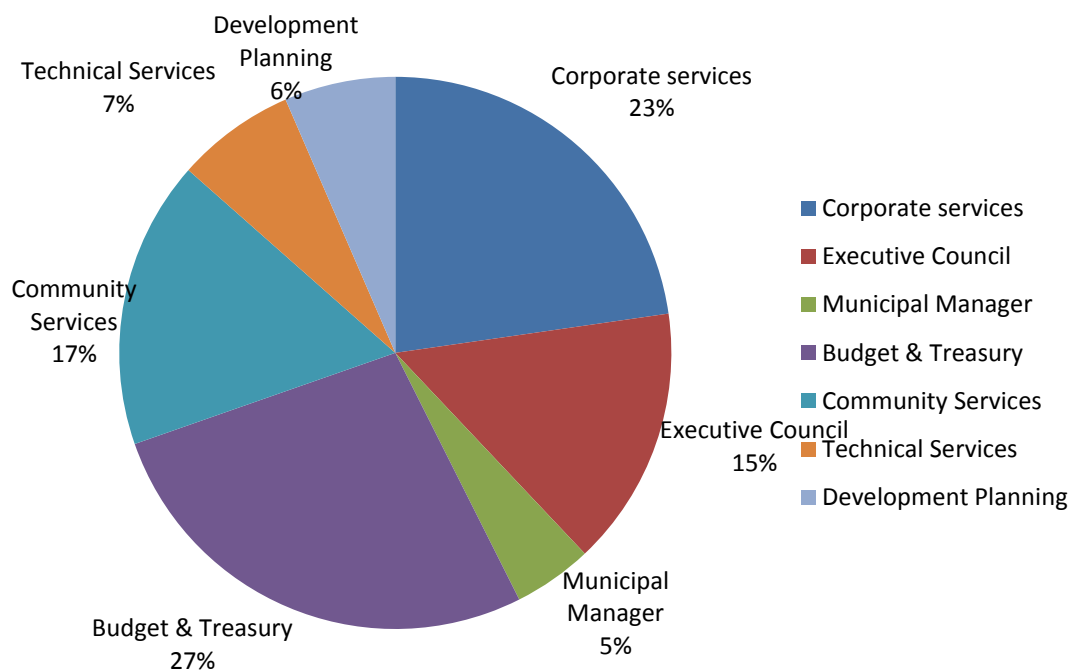
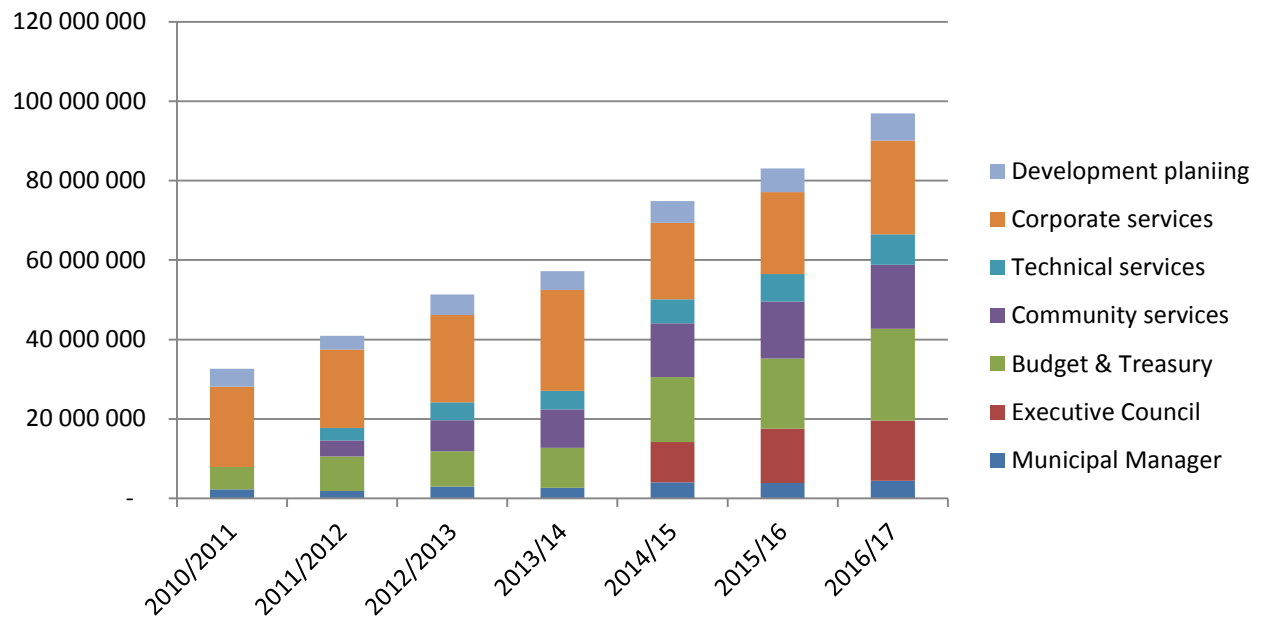
Chart 3: Expenditure per type chart**CHART 4: OPERATING EXPENDITURE PER VOTE CHART**

Chart 5 : Operating expenditure per vote chart over seven years

1.5 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote

Table 12: Consolidated Overview of Capital Expenditure Funding

LIM474 Fetakgomo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote	2										
Multi-year expenditure to be appropriated											
Vote 1 - CORPORATE SERVICES		–	–	–	1,940	1,892	1,892	–	–	–	–
Vote 5 - COMMUNITY SERVICES		–	–	7,907	18,515	16,230	16,230	–	11,095	8,000	10,546
Vote 8 - INFRASTRUCTURE		–	–	–	–	–	–	–	8,438	12,751	13,500
Capital multi-year expenditure sub-total	7	–	–	7,907	20,455	18,122	18,122	–	19,532	20,751	24,046
Single-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		9,774	3,627	1,285	–	–	–	–	990	450	490
Vote 2 - EXECUTIVE & COUNCIL		–	–	–	–	–	–	–	200	300	550
Vote 3 - MUNICIPAL MANAGER		–	–	–	30	60	60	–	70	–	40
Vote 4 - BUDGET & TREASURY		–	108	–	70	70	70	–	120	100	–
Vote 5 - COMMUNITY SERVICES		3,776	3,997	–	–	–	–	–	2,671	9,581	3,330
Vote 6 - TECHNICAL SERVICES		5,065	4,872	83	2,682	11,872	11,872	–	150	100	150
Vote 7 - DEVELOPMENT		–	–	–	630	1,412	1,412	–	20	–	100
PLANNING		–	–	–	–	–	–	–	695	674	259
Vote 8 - INFRASTRUCTURE		–	–	6,691	–	–	–	–	–	–	–
Vote 9 - SOCIO ECONOMY		–	–	6,166	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		18,616	12,603	14,225	3,412	13,415	13,415	–	4,916	11,204	4,919
Total Capital Expenditure - Vote		18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Capital Expenditure - Standard											
Governance and administration		9,774	3,735	1,285	2,040	2,022	2,022	–	1,380	850	1,080
Executive and council					30	60	60		270	300	590
Budget and treasury office			108		70	70	70		120	100	–
Corporate services		9,774	3,627	1,285	1,940	1,892	1,892		990	450	490
Community and public safety		3,776	3,997	14,073	18,515	15,109	15,109	–	13,765	17,581	13,876
Community and social services		3,776	3,997	14,073	18,515	15,109	15,109		13,765	17,581	13,876
Economic and environmental services		5,065	4,872	6,774	3,312	14,405	14,405	–	9,303	13,525	14,009
Planning and development		5,065	4,872	6,774	3,312	14,405	14,405		9,303	13,525	14,009
Other											
Total Capital Expenditure - Standard	3	18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Funded by:											
National Government		16,935	12,138	17,910	19,042	26,873	26,873		20,532	21,351	22,196
Transfers recognised - capital	4	16,935	12,138	17,910	19,042	26,873	26,873	–	20,532	21,351	22,196
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		1,681	465	4,222	4,825	4,663	4,663		3,916	10,604	6,769
Total Capital Funding	7	18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965

Performance indicators for capital budget

- Number of high mast lights erected and number of villages provided with lights
- Percentage of communities with access to community halls
- Cemeteries upgraded with fencing and ablution facilities in the allocated timeframe.
- Percentage completion of the paving of the hawkers stalls in the allocated time frame.
- Percentage completion of the landfill site in the allocated timeframe.
- Percentage completion of new street lights erected
- Specialized vehicles for traffic control and refuse removal within the allocated timeframe.
- Acquisition of new furniture to the new building and the testing station.
- Acquisition of the dustbins for the community within the allocated timeframe.
- Percentage completion of the house numbering project.
- Number of youth and farming enterprises assisted.
- Number of SME seminars and trainings conducted
- Erection of pit toilets in all municipal buildings
- Completion of phase 2 of sports complex
- Completion of phase 2 of recreational park
- Acquisition of specialised vehicles for waste management and electricity maintenance.
- Operationalization of the traffic testing station

The municipality will spend the entire capital budget constructing new capital assets than renewing existing assets. This is mainly due to the fact that the municipality does not own old or historic infrastructure which is dilapidated.

1.6. Annual Budget Tables-Parent Municipality

The following pages presents the main budget tables as required in terms of section 8 of the municipal budget and reporting regulations. These tables set out the municipality's 2013/14 budget and MTREF as approved by Council. Each table is accompanied by explanatory note on the next page.

Annual Budget Tables

LIM474 Fetakgomo - Table A1 Consolidated Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Financial Performance										
Property rates	–	912	2,363	4,021	8,100	8,100	–	9,022	9,924	10,618
Service charges	195	3,101	2,831	5,157	3,523	3,523	–	3,607	3,863	4,134
Investment revenue	724	1,149	729	1,450	890	890	–	1,550	1,663	1,779
Transfers recognised - operational	37,173	44,408	50,693	57,379	57,592	57,592	–	68,362	87,130	88,952
Other own revenue	2,886	3,472	2,914	4,168	5,708	5,708	–	7,451	8,229	8,805
Total Revenue (excluding capital transfers and contributions)	40,978	53,042	59,531	72,176	75,814	75,814	–	89,992	110,809	114,289
Employee costs	19,288	23,203	27,311	32,786	31,718	31,718	–	34,683	37,672	40,309
Remuneration of councillors	5,737	6,097	7,011	7,357	7,807	7,807	–	8,102	8,501	8,669
Depreciation & asset impairment	2,706	2,943	4,080	3,270	3,270	3,270	–	4,000	4,512	4,828
Finance charges	31	23	12	89	89	89	–	93	100	107
Materials and bulk purchases	1,038	1,430	1,291	1,500	1,500	1,500	–	1,700	1,870	2,001
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	12,806	17,722	26,120	32,097	35,426	35,426	–	38,895	46,554	49,876
Total Expenditure	41,606	51,417	65,825	77,099	79,810	79,810	–	87,473	99,210	105,790
Surplus/(Deficit)	(628)	1,624	(6,294)	(4,923)	(3,997)	(3,997)	–	2,519	11,600	8,499
Transfers recognised - capital	15,553	11,010	15,382	19,042	26,873	26,873	–	20,532	21,351	22,196
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Capital expenditure & funds sources										
Capital expenditure	18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Transfers recognised - capital	16,935	12,138	17,910	19,042	26,873	26,873	–	20,532	21,351	22,196
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	1,681	465	4,222	4,825	4,663	4,663	–	3,916	10,604	6,769
Total sources of capital funds	18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Financial position										
Total current assets	10,771	19,317	20,425	13,488	18,156	18,156	–	12,159	15,728	14,920
Total non current assets	61,875	83,875	92,849	126,900	117,285	117,285	–	138,639	155,066	175,412
Total current liabilities	7,142	11,700	13,117	12,185	5,072	5,072	–	7,714	5,536	4,823
Total non current liabilities	353	327	424	3,918	4,781	4,781	–	2,101	3,308	3,326
Community wealth/Equity	65,152	91,166	99,733	124,285	125,589	125,589	–	140,983	161,950	182,182
Cash flows										
Net cash from (used) operating	16,091	16,833	18,262	19,287	16,164	16,164	–	30,414	29,004	28,810
Net cash from (used) investing	(18,528)	(11,382)	(16,336)	(24,137)	(20,710)	(20,710)	–	(23,226)	(28,760)	(27,517)
Net cash from (used) financing	141	(58)	(75)	(218)	(95)	(95)	–	(229)	(276)	(326)
Cash/cash equivalents at the year end	8,739	14,132	15,983	9,064	7,795	7,795	12,436	14,754	14,722	15,689
Cash backing/surplus reconciliation										
Cash and investments available	8,739	14,132	15,983	12,856	12,856	12,856	–	8,772	12,813	11,426
Application of cash and investments	5,322	10,477	12,040	11,547	3,778	3,778	–	5,381	3,086	1,569
Balance - surplus (shortfall)	3,417	3,655	3,943	1,309	9,078	9,078	–	3,391	9,727	9,857
Asset management										
Asset register summary (WDV)	#REF!	304	320	–	280	280	176	176	180	180
Depreciation & asset impairment	2,706	2,943	4,080	3,270	3,270	3,270	4,000	4,000	4,512	4,828
Renewal of Existing Assets	–	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	449	644	869	1,317	1,188	1,188	1,522	1,522	1,800	1,954
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	91	91	98	104
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	28	28	28	28	28	28	28

Explanatory notes to MBRR table A1-Budget Summary

- 1. Table A1 is a budget summary and provides a concise overview of the budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).*
- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.*
- 3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessments of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides the key information in this regard;*
 - a. The operating surplus/deficit (after total expenditure) is positive over the MTREF*
 - b. Capital expenditure is balanced by capital by capital funding sources, of which*
 - i. Transfers recognised is reflected on the financial performance budget*
 - ii. Borrowing is incorporated in the net cash from financing on the cash flow budget*
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash backed surplus from previous years. The amount is incorporated in the net cash from investing on the cash flow budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital budget.*
- 4. Municipality continue to cater for free basic services to the indigent residents. In addition, the municipality continues to make progress in addressing service delivery backlogs. It is anticipated that by 2030 the will have nearly being eliminated.*

LIM474 Fetakgomo - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		30,012	37,016	40,956	47,316	53,470	53,470	63,535	79,153	81,669
Executive and council		1,730	2,028	2,693	14,986	14,986	14,986	17,911	23,194	23,682
Budget and treasury office		9,254	11,884	10,616	11,570	17,724	17,724	22,387	25,635	27,051
Corporate services		19,028	23,105	27,647	20,759	20,759	20,759	23,237	30,324	30,936
<i>Community and public safety</i>		3,537	6,272	13,520	17,282	14,542	14,542	17,311	19,900	20,663
Community and social services		3,537	6,272	13,520	17,282	14,542	14,542	17,311	19,900	20,663
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		7,024	9,526	6,837	7,581	7,802	7,802	9,145	11,756	11,956
Planning and development		7,024	9,526	6,837	7,581	7,802	7,802	9,145	11,756	11,956
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	40,572	52,814	61,313	72,179	75,814	75,814	89,992	110,809	114,289
Expenditure - Standard										
<i>Governance and administration</i>		29,679	33,771	42,993	52,247	56,910	56,910	63,159	72,204	76,864
Executive and council		1,829	2,902	2,696	16,665	17,040	17,040	17,818	19,790	20,780
Budget and treasury office		8,735	8,885	11,817	16,322	20,925	20,925	24,923	30,361	32,486
Corporate services		19,115	21,983	28,480	19,260	18,945	18,945	20,419	22,054	23,597
<i>Community and public safety</i>		4,016	7,824	12,571	13,139	11,843	11,843	12,490	13,541	14,488
Community and social services		4,016	7,824	12,571	13,139	11,843	11,843	12,490	13,541	14,488
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		6,592	9,633	8,505	11,713	11,057	11,057	11,824	13,465	14,438
Planning and development		6,592	9,633	8,505	11,713	11,057	11,057	11,824	13,465	14,438
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	40,287	51,228	64,068	77,099	79,810	79,810	87,473	99,210	105,790
Surplus/(Deficit) for the year		285	1,587	(2,755)	(4,920)	(3,997)	(3,997)	2,519	11,600	8,499

1. *Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. The municipal revenue, operating expenditure and capital expenditure are then classified in terms of these functional areas which enable the National Treasury to compile “whole government reports”.*
2. *Note the total revenue on this table includes capital revenues and so does not balance to the operating revenue shown on table A4.*

Note that as a general principle the revenues for trading should exceed their expenditures. Other functions that show a deficit between revenue and expenditure are being financed from other revenues and accumulated cash backed surplus.

LIM474 Fetakgomo - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote	1									
Vote 1 - CORPORATE SERVICES		19,028	23,105	27,647	20,759	20,759	20,759	23,237	30,324	30,936
Vote 2 - EXECUTIVE & COUNCIL		—	—	—	11,895	11,895	11,895	14,094	18,207	18,597
Vote 3 - MUNICIPAL MANAGER		1,730	2,028	2,693	3,092	3,092	3,092	3,817	4,988	5,085
Vote 4 - BUDGET & TREASURY		9,254	11,884	10,616	11,570	17,724	17,724	22,387	25,635	27,051
Vote 5 - COMMUNITY SERVICES		3,537	6,272	13,520	17,282	14,542	14,542	17,311	19,900	20,663
Vote 6 - TECHNICAL SERVICES		17,661	15,629	14,310	21,598	29,432	29,432	23,933	25,612	26,511
Vote 7 - DEVELOPMENT PLANNING		4,003	4,945	4,371	5,022	5,243	5,243	5,745	7,495	7,642
Vote 8 - INFRASTRUCTURE		—	—	—	—	—	—	—	—	—
Vote 9 - SOCIO ECOMNOMY		—	—	—	—	—	—	—	—	—
Total Revenue by Vote	2	55,213	63,862	73,157	91,218	102,686	102,686	110,524	132,160	136,485
Expenditure by Vote to be appropriated	1									
Vote 1 - CORPORATE SERVICES		19,115	21,983	28,480	19,260	18,945	18,945	20,419	22,054	23,597
Vote 2 - EXECUTIVE & COUNCIL		—	—	—	12,638	13,013	13,013	13,942	15,101	15,731
Vote 3 - MUNICIPAL MANAGER		1,829	2,902	2,696	4,028	4,027	4,027	3,876	4,688	5,049
Vote 4 - BUDGET & TREASURY		8,735	8,885	11,817	16,322	20,925	20,925	24,923	30,361	32,486
Vote 5 - COMMUNITY SERVICES		4,016	7,824	12,571	13,139	11,843	11,843	12,490	13,541	14,488
Vote 6 - TECHNICAL SERVICES		3,179	4,471	4,203	6,037	5,673	5,673	6,423	7,431	7,979
Vote 7 - DEVELOPMENT PLANNING		3,413	5,162	4,301	5,676	5,384	5,384	5,401	6,034	6,459
Vote 8 - INFRASTRUCTURE		—	—	—	—	—	—	—	—	—
Vote 9 - SOCIO ECOMNOMY		—	—	—	—	—	—	—	—	—
Total Expenditure by Vote	2	40,287	51,228	64,068	77,099	79,810	79,810	87,473	99,210	105,790
Surplus/(Deficit) for the year	2	14,925	12,635	9,088	14,119	22,876	22,876	23,052	32,951	30,695

LIM474 Fetakgomo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1										
Revenue By Source											
Property rates	2	–	879	2,249	4,000	8,000	8,000	–	9,000	9,900	10,593
Property rates - penalties & collection charges			33	113	21	100	100		22	24	25
Service charges - refuse revenue	2	–	2,141	2,305	5,060	3,360	3,360	–	3,420	3,766	4,030
Service charges - other		195	960	527	97	163	163		187	97	104
Rental of facilities and equipment		145	153	213	291	286	286		271	325	347
Interest earned - external investments		724	1,149	729	1,450	890	890		1,550	1,663	1,779
Interest earned - outstanding debtors			–	–	70	70	70		74	79	84
Fines			997	689	350	500	500		550	600	642
Licences and permits		264	1,858	1,722	3,000	1,800	1,800		2,000	2,250	2,408
Agency services		371	224	254	450	450	450		550	650	696
Transfers recognised - operational		37,173	44,408	50,693	57,379	57,592	57,592		68,362	87,130	88,952
Other revenue	2	2,091	224	36	7	2,602	2,602	–	4,005	4,326	4,629
Gains on disposal of PPE		15	16								
Total Revenue (excluding capital transfers and contributions)		40,978	53,042	59,531	72,176	75,814	75,814	–	89,992	110,809	114,289
Expenditure By Type											
Employee related costs	2	19,288	23,203	27,311	32,786	31,718	31,718	–	34,683	37,672	40,309
Remuneration of councillors		5,737	6,097	7,011	7,357	7,807	7,807		8,102	8,501	8,669
Debt impairment	3	44	1,000	7,228	6,288	9,256	9,256		10,352	11,387	12,184
Depreciation & asset impairment	2	2,706	2,943	4,080	3,270	3,270	3,270	–	4,000	4,512	4,828
Finance charges		31	23	12	89	89	89		93	100	107
Bulk purchases	2	1,038	1,430	1,291	1,500	1,500	1,500	–	1,700	1,870	2,001
Other materials	8					–					
Contracted services		873	1,901	2,504	3,000	3,000	3,000	–	3,000	3,240	3,467
Other expenditure	4, 5	11,691	14,821	16,348	22,809	23,170	23,170	–	25,543	31,927	34,225
Loss on disposal of PPE		197		41							
Total Expenditure		41,606	51,417	65,825	77,099	79,810	79,810	–	87,473	99,210	105,790
Surplus/(Deficit)		(628)	1,624	(6,294)	(4,923)	(3,997)	(3,997)	–	2,519	11,600	8,499
Transfers recognised - capital		15,553	11,010	15,382	19,042	26,873	26,873		20,532	21,351	22,196
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Taxation											
Surplus/(Deficit) after taxation		14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695

LIM474 Fetakgomo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote	2										
Multi-year expenditure to be appropriated											
Vote 1 - CORPORATE SERVICES		-	-	-	1,940	1,892	1,892	-	-	-	-
Vote 2 - EXECUTIVE & COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		-	-	7,907	18,515	16,230	16,230	-	11,095	8,000	10,546
Vote 6 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - DEVELOPMENT PLANNING		-	-	-	-	-	-	-	-	-	-
Vote 8 - INFRASTRUCTURE		-	-	-	-	-	-	-	8,438	12,751	13,500
Vote 9 - SOCIO ECONOMY		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	7,907	20,455	18,122	18,122	-	19,532	20,751	24,046
Single-year expenditure to be appropriated	2										
Vote 1 - CORPORATE SERVICES		9,774	3,627	1,285	-	-	-	-	990	450	490
Vote 2 - EXECUTIVE & COUNCIL		-	-	-	-	-	-	-	200	300	550
Vote 3 - MUNICIPAL MANAGER		-	-	-	30	60	60	-	70	-	40
Vote 4 - BUDGET & TREASURY		-	108	-	70	70	70	-	120	100	-
Vote 5 - COMMUNITY SERVICES		3,776	3,997	-	-	-	-	-	2,671	9,581	3,330
Vote 6 - TECHNICAL SERVICES		5,065	4,872	83	2,682	11,872	11,872	-	150	100	150
Vote 7 - DEVELOPMENT PLANNING		-	-	-	630	1,412	1,412	-	20	-	100
Vote 8 - INFRASTRUCTURE		-	-	6,691	-	-	-	-	695	674	259
Vote 9 - SOCIO ECONOMY		-	-	6,166	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		18,616	12,603	14,225	3,412	13,415	13,415	-	4,916	11,204	4,919
Total Capital Expenditure - Vote		18,616	12,603	22,133	23,867	31,536	31,536	-	24,448	31,955	28,965
Capital Expenditure - Standard											
Governance and administration		9,774	3,735	1,285	2,040	2,022	2,022	-	1,380	850	1,080
Executive and council					30	60	60		270	300	590
Budget and treasury office			108		70	70	70		120	100	-
Corporate services		9,774	3,627	1,285	1,940	1,892	1,892		990	450	490
Community and public safety		3,776	3,997	14,073	18,515	15,109	15,109	-	13,765	17,581	13,876
Community and social services		3,776	3,997	14,073	18,515	15,109	15,109		13,765	17,581	13,876
Economic and environmental services		5,065	4,872	6,774	3,312	14,405	14,405	-	9,303	13,525	14,009
Planning and development		5,065	4,872	6,774	3,312	14,405	14,405		9,303	13,525	14,009
Other											
Total Capital Expenditure - Standard	3	18,616	12,603	22,133	23,867	31,536	31,536	-	24,448	31,955	28,965
Funded by:											
National Government		16,935	12,138	17,910	19,042	26,873	26,873		20,532	21,351	22,196
Transfers recognised - capital	4	16,935	12,138	17,910	19,042	26,873	26,873	-	20,532	21,351	22,196
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		1,681	465	4,222	4,825	4,663	4,663		3,916	10,604	6,769
Total Capital Funding	7	18,616	12,603	22,133	23,867	31,536	31,536	-	24,448	31,955	28,965

LIM474 Fetakgomo - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Current assets											
Cash		8,739	14,132	16,139	226	226	226		142	183	196
Call investment deposits	1	–	–	–	12,630	12,630	12,630	–	8,630	12,630	11,230
Consumer debtors	1	112	2,084	1,844	492	4,810	4,810	–	3,162	2,653	3,216
Other debtors		1,808	1,137	–		350	350		57	90	92
Current portion of long-term receivables			1,818	2,333	–						
Inventory	2	111	146	110	140	140	140		168	173	186
Total current assets		10,771	19,317	20,425	13,488	18,156	18,156	–	12,159	15,728	14,920
Non current assets											
Long-term receivables											
Investments											
Investment property		304	320	6,579		280	280		176	180	180
Investment in Associate											
Property, plant and equipment	3	61,571	83,555	86,165	126,900	116,900	116,900	–	138,463	154,886	175,232
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	105		105	105				
Total non current assets		61,875	83,875	92,849	126,900	117,285	117,285	–	138,639	155,066	175,412
TOTAL ASSETS		72,647	103,192	113,274	140,388	135,441	135,441	–	150,798	170,794	190,331
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	156	–	–	–	–	–	–	–
Borrowing	4	140	95	44	386	386	386	–	110	86	126
Consumer deposits											
Trade and other payables	4	7,002	11,605	12,866	11,799	4,569	4,569	–	6,991	4,732	3,884
Provisions				51		116	116		614	718	814
Total current liabilities		7,142	11,700	13,117	12,185	5,072	5,072	–	7,714	5,536	4,823
Non current liabilities											
Borrowing		353	327	11	386	386	386	–	–	–	–
Provisions		–	–	413	3,532	4,394	4,394	–	2,101	3,308	3,326
Total non current liabilities		353	327	424	3,918	4,781	4,781	–	2,101	3,308	3,326
TOTAL LIABILITIES		7,495	12,027	13,541	16,104	9,852	9,852	–	9,816	8,844	8,149
NET ASSETS	5	65,152	91,166	99,733	124,285	125,589	125,589	–	140,983	161,950	182,182
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		65,152	91,166	99,733	124,285	125,589	125,589		140,983	161,950	182,182
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	65,152	91,166	99,733	124,285	125,589	125,589	–	140,983	161,950	182,182

LIM474 Fetakgomo - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		2,681	2,616	3,634	6,830	2,657	2,657	–	2,812	6,605	14,134
Government - operating	1	35,053	47,782	52,406	57,379	57,592	57,592	–	68,362	87,130	88,952
Government - capital	1	15,967	11,382	15,382	19,042	19,042	19,042	–	20,532	21,351	22,196
Interest		724	1,149	729	1,350	790	790	–	1,550	1,663	1,779
Dividends				–	–			–			
Payments											
Suppliers and employees		(38,182)	(46,073)	(53,877)	(65,224)	(63,878)	(63,878)	–	(69,978)	(94,249)	(100,501)
Finance charges		(152)	(23)	(12)	(89)	(39)	(39)	–	(93)	(100)	(107)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		16,091	16,833	18,262	19,287	16,164	16,164	–	23,184	22,399	26,454
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(5)	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	(1,270)	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(18,522)	(11,382)	(16,336)	(22,867)	(20,710)	(20,710)	–	(23,226)	(27,162)	(26,068)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(18,528)	(11,382)	(16,336)	(24,137)	(20,710)	(20,710)	–	(23,226)	(27,162)	(26,068)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	(86)	(120)	(156)
Payments											
Repayment of borrowing		141	(58)	(75)	(218)	(95)	(95)	–	(143)	(156)	(170)
NET CASH FROM/(USED) FINANCING ACTIVITIES		141	(58)	(75)	(218)	(95)	(95)	–	(229)	(276)	(326)
NET INCREASE/ (DECREASE) IN CASH HELD		(2,296)	5,393	1,851	(5,068)	(4,641)	(4,641)	–	(271)	(5,039)	60
Cash/cash equivalents at the year begin:	2	11,035	8,739	14,132	14,132	12,436	12,436	12,436	7,795	7,524	2,485
Cash/cash equivalents at the year end:	2	8,739	14,132	15,983	9,064	7,795	7,795	12,436	7,524	2,485	2,545

LIM474 Fetakgomo - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	8,739	14,132	15,983	9,064	7,795	7,795	12,436	7,524	2,485	2,545
Other current investments > 90 days		(0)	(0)	(0)	3,792	5,061	5,061	(12,436)	1,248	10,327	8,881
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		8,739	14,132	15,983	12,856	12,856	12,856	–	8,772	12,813	11,426
<u>Application of cash and investments</u>											
Unspent conditional transfers		1,002	4,748	7,387	11,230	4,000	4,000	–	6,326	4,163	3,169
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	4,320	5,729	4,653	317	(222)	(222)	–	214	(254)	(1,270)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		5,322	10,477	12,040	11,547	3,778	3,778	–	6,540	3,909	1,899
Surplus(shortfall)		3,417	3,655	3,943	1,309	9,078	9,078	–	2,232	8,904	9,527

LIM474 Fetakgomo - Table A9 Consolidated Asset Management

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	18,616	12,603	22,133	23,867	31,536	31,536	24,448	31,955	28,965
Infrastructure - Road transport		2,927	150	–	–	1,000	1,000	4,200	9,500	7,500
Infrastructure - Electricity		416	505	5,191	2,625	10,613	10,613	4,853	4,166	6,000
Infrastructure - Other		1,722	–	1,500	5,175	5,175	5,175	510	1,289	789
Infrastructure		5,065	655	6,691	7,800	16,788	16,788	9,563	14,955	14,289
Community		3,776	6,000	6,657	12,075	10,164	10,164	11,895	9,301	11,146
Other assets	6	9,774	5,948	8,785	3,992	4,585	4,585	2,990	7,700	3,530
Total Capital Expenditure	4									
Infrastructure - Road transport		2,927	150	–	–	1,000	1,000	4,200	9,500	7,500
Infrastructure - Electricity		416	505	5,191	2,625	10,613	10,613	4,853	4,166	6,000
Infrastructure - Other		1,722	–	1,500	5,175	5,175	5,175	510	1,289	789
Infrastructure		5,065	655	6,691	7,800	16,788	16,788	9,563	14,955	14,289
Community		3,776	6,000	6,657	12,075	10,164	10,164	11,895	9,301	11,146
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		9,774	5,948	8,785	3,992	4,585	4,585	2,990	7,700	3,530
TOTAL CAPITAL EXPENDITURE - Asset class	2	18,616	12,603	22,133	23,867	31,536	31,536	24,448	31,955	28,965
Investment properties			304	320	–	280	280	176	180	180
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5		304	320	–	280	280	176	180	180
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		2,706	2,943	4,080	3,270	3,270	3,270	4,000	4,512	4,828
Repairs and Maintenance by Asset Class	3	449	644	869	1,317	1,188	1,188	1,522	1,800	1,954
Infrastructure - Road transport		–	–	28	5	5	5	25	30	32
Infrastructure - Electricity		–	–	105	200	200	200	400	350	375
Infrastructure - Water		–	–	–	–	–	–	50	60	80
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		6	200	125	200	121	121	246	282	302
Infrastructure	6,	6	200	257	405	326	326	721	722	788
Other assets	7	443	444	612	862	862	862	701	971	1,052
TOTAL EXPENDITURE OTHER ITEMS		3,155	3,587	4,948	4,587	4,458	4,458	5,522	6,313	6,783
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		0.7%	0.8%	1.0%	1.0%	1.0%	1.0%	1.1%	1.2%	1.1%
Renewal and R&M as a % of PPE		0.0%	212.0%	271.0%	0.0%	424.0%	424.0%	865.0%	1000.0%	1086.0%

LIM474 Fetakgomo - Table A10 Consolidated basic service delivery measurement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets	1									
<u>Water:</u>										
<u>Refuse:</u>										
Removed at least once a week Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week					7,650	7,650	7,650	8,000	8,000	8,000
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal					20,350	20,350	20,350	20,000	20,000	20,000
Below Minimum Service Level sub-total		-	-	-	28,000	28,000	28,000	28,000	28,000	28,000
Total number of households	5	-	-	-	28,000	28,000	28,000	28,000	28,000	28,000
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)								1,600	1,600	1,600
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)										
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)								91	98	104
Total cost of FBS provided (minimum social package)		-	-	-	-	-	-	91	98	104

Part 2: Supporting documents

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities as set out in section 53 of the Act.

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aim of the budget steering committee is to ensure;

- That the process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available;
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Preparatory data for 2014/2015 IDP/Budget will be the subject of the next section.

Preparatory phase commenced with the process plan. The table below tells a story of the process plan.

Table: IDP/Budget Process for the 2014/2015

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan. **Below is the schedule for the IDP/Budget process for the 2014/2015 Financial Year** (i.e to inform the 3rd amendment of the Five Year IDP/Budget):

MONTH	ACTIVITY	Target date
	PREPARATORY PHASE	
July 2013	<ul style="list-style-type: none"> Review of previous year's IDP/Budget process, MTEF included. EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. IDP/Budget Steering Committee meeting. Consultation with established Committees and fora 4th Quarter Performance Lekgotla (2012/13) 	July 2013
August 2013	<ul style="list-style-type: none"> Ward-to-Ward based data collection Collate information from ward based data. Submit AFS (Annual Financial Statements) for 2012/13 to AG¹. Submit 2012/13 cumulative Performance Report to AG & Council Structures 	August 2013
MONTH	ACTIVITY	Target date
	ANALYSIS PHASE	
September 2013	<ul style="list-style-type: none"> Council determines strategic objectives for service delivery through IDP review processes and the development of the next 3 year budget (including review of sector departments plans). Determine revenue projections and propose tariffs and draft initial allocations per function and department for 2014/15 financial year. Consult with provincial and national sector departments on sector specific programmes for alignment (schools, libraries, clinics, water, electricity, roads, etc). Finalize ward based data compilation for verification in December 2013. Update Council structures on updated data. 	September 2013
	STRATEGIES PHASE	
October 2013	<ul style="list-style-type: none"> Quarterly (1st) review of 2013/14 budget, related policies, amendments (if necessary), any related consultative process. Begin preliminary preparations on proposed budget for 2014/15 financial year with consideration being given to partial performance of 2013/14. 	October 2013
	PROJECTS PHASE	

¹ Auditor General appointed to audit public entities as required in terms of Public Audit Act.

November 2013	<ul style="list-style-type: none"> Confirm IDP projects with district and sector departments. Engage with sector departments' strategic sessions to test feasibility of attendance to planned sessions. Review and effect changes on initial IDP draft. 	November 2013
	INTEGRATION PHASE	
December 2013	<ul style="list-style-type: none"> Table Draft 2012/13 Annual Report² to Council Review budget performance and prepare for adjustment Consolidated Analysis Phase in place IDP/Budget Steering Committee meeting IDP Rep Forum 	December 2013
January 2014	<ul style="list-style-type: none"> Table Draft 2012/13 Annual Report to Council. Submit Draft Annual Report to AG, PT³ and COGHSTA⁴. Publish Draft Annual Report in the municipal jurisdiction(website etc). Prepare Oversight Report for the 2012/13 financial year. Mid-Year Performance Lekgotla/Review/Strategic Planning Session, (review of IDP/Budget, related policies and consultative process). 	January 2014
MONTH	ACTIVITY	Target date
February 2014	<ul style="list-style-type: none"> Table Budget Adjustment (if necessary). Submission of Draft IDP/Budget for 2014/15 to Management, relevant stakeholders & structures 	February 2014
March 2014	<ul style="list-style-type: none"> Council considers the 2014/15 Draft IDP/Budget. Publish the 2014/15 Draft IDP/Budget for public comments. Adoption of Oversight Report for 2012/13. 	March 2014
	APPROVAL PHASE	
April 2014	<ul style="list-style-type: none"> Submit⁵ 2014/15 Draft IDP/Budget to the National Treasury, Provincial Treasury and COGHSTA in both printed & electronic formats. Consultation with key stakeholders. 	April 2014
May 2014	<ul style="list-style-type: none"> Submit Final Draft IDP/Budget for 2014/15 with incorporated comments from stakeholders' consultation to Council for approval. Prepare SDBIP⁶ for 2014/15 f/y. 	May 2014
June 2014	<ul style="list-style-type: none"> Submission of the SDBIP to the Mayor. Prepare 2014/15 Performance Agreements of MM, Senior Managers and Middle Managers for 2014/15 performance year. 	June 2014

² Overarching institutional performance report prepared for each financial year in terms of **s46** of MSA.

³ Provincial Treasury.

⁴ Department of Co-operative Governance Human Settlement and Traditional Affairs.

⁵ From a best practice and corporate governance perspective, the submission of relevant documents to stakeholders is within **five (5) days** of the adoption or on the date on which it was made public, whichever occurs first. For further exposition see s75 of the MFMA read with s21 and s32 of the MSA.

⁶ Developed as an implementation, management and monitoring tool for IDP/Budget and has to be approved by the Mayor within **28 days** after approving IDP/Budget in terms of **s53(c)(iii)** of MFMA.

The budget steering committee is leading the process of IDP budget compilation. Various meetings including a strategic planning session were held to consider budget and IDP proposals. Community members were consulted in the first draft of the IDP and second consultation meetings will be held post the adoption of the draft budget.

2.2 Measurable performance objectives

Fetakgomo Local Municipality's development strategies: meeting the development challenges

The development strategies are the product of the strategic planning session. The actual strategies detailed in tabular perspective below orient towards the achievement of the strategic priorities, objectives and outcomes as flagged supra (in the previous sections of this chapter). They are arranged according to Key Performance Areas (KPAs) / respective output, thereby beginning with spatial rationale – the overarching purpose is to reconfigure the municipal space economy from a spatial perspective.

KPA 1: SPATIAL RATIONALE (OUTPUT 04)

Strategic Objective: “To promote integrated human settlement and agrarian reform”

Project	Project / Programmes	Performance Indicators	2014/15 Targets	Budget & Targets				Responsible Department
				2014/15	2015/16	2016/17	Overall Total	
FTM/SR 1	Implementation of LUMS/SDF.	# of workshops held with Magoshi on Land Use & spatial planning.	2 Magoshi Indaba.	R30 000	R32 400	R34 668	R 97 068	Development Planning
		Turnaround time in processing land use applications received.	14 days.					
		Turn around time in approving Building Plans submitted.	14 Days					
FTM/SR 2	Township Establishment.	# of initiatives towards township establishment.	3 initiatives.	R5 400	R5 832	R6 240	R17 472	Development Planning / COGHSTA
		Implementation of Court Order in removing unlawful invasion on ptn2.	0 invasions on ptn 2.					
FTM/SR 3	GIS.	Turnaround time in uploading municipal data	7days.	R40 000	R43 200	R46 224	R129 424	Development Planning

		(Asset Register/property) on GIS from delivery (completion) date.						
FTM/SR 4	Geo-graphical names committee support.	# of meetings held.	4 GNC meetings.	R5 000	R5 400	R5 778	R16 178	Development Planning
		# of GNC reports submitted to Council.	2 GNC reports submitted to council.					
The project (FTM/SR 2) required Environment impact Assessment (EIA) and it was done accordingly.								

KPA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (OUTPUT 1 & 7)

Strategic Objective: "To strengthen institutional efficiency and governance"

Project	Project / Programmes	Performance Indicators	Budget & Targets				Overall Budget	Responsible Department
			2014/15 Targets	2014/15	2015/16	2016/17		
FTM/T1	IDP/Budget Review.	Credible IDP/Budget for 2015/16.	Process Plan for 2015/16 IDP/Budget	R 80 000	R 86 400	R92 448	R258 848	Development Planning / Budget & Treasury
			Final IDP/Budget for 2015/16 f/y adopted					
FTM/T2	Implementation of MTAS.	# of reports generated.	4 Reports.	N/A	N/A	N/A	N/A	Corporate Services
FTM/T3	Policies.	# of policies developed.	1 Recruitment and Retention Strategy.	N/A	N/A	N/A	N/A	Corporate Services
		# of policies reviewed	7 Policies:					
			*Youth Policy Framework.					
			*HR Policy.					
			* Internship Policy.					
			* Education, Training and Development.					
			* EAP Policy.					
			* Task Job evaluation policy.					
			* Attendance and Punctuality.					
FTM/T4	Individual PMS.	# of performance agreements developed & signed within legal framework.	5.	N/A	N/A	N/A	N/A	Corporate Services
		# of performance commitments developed.	38.					

		# of Individual Performance Review.	2.					
FTM/T5	Traffic Function Implementation.	# of operations mounted.	8 Operations (4 Road Blocks, 4 Road Safety Awareness Campaigns).	N/A	N/A	N/A	N/A	Community Services
		Amount raised from Traffic Offences						
FTM/T6	IT Support.	# of reports on consistence IT improved environment.	4 reports on:	N/A	N/A	N/A	N/A	Corporate Services
			-Functional Email system.					
			-Leased IT equipment.					
			-Functional internet.					
		# of ICT Steering Committee Meetings.	4 Meetings.					
		# Of quarterly service provider performance reports.	4 Reports.					
		# of reports generated on IT Customer Care Plan.	4 reports.					
		# of reports on facilities connected.	2 reports.					
			-Mohlaletse Community hall FATSC.					
		# Of reports generated on the Implementation of DRP.	4 reports.					
			-off-site back-up.					
			-hard drives.					
			-tapes.					
			- Log.					
			-CDs.					
FTM/T7	HR Development.	Completion date in developing 2014/15 WSP	30th April 2015	R410 000 00	R 450 000	R 480 000	R 1340 000	Corporate Services
		Functionality of Training Committee	3 meetings held					

		# of quarterly Training Reports compiled.	4 Reports					
		# of quarterly reports on employee wellness.	4 reports.					
FTM/T8	Human Resource Management.	Turnaround time in filling vacant posts	90 days	N/A	N/A	N/A	N/A	Corporate Services
		# of HR Policy Briefing Sessions held.	4 sessions.					
FTM/T9	Employment Equity.	Date of submission of the reviewed EEP	31st March 2015.	N/A	N/A	N/A	N/A	Corporate Services
		Submission date of EE Report	31st January 2015.					
FTM/T10	Occupational Health and Safety (OHS).	Functionality of OHS committee	4 meetings held	N/A	N/A	N/A	N/A	Corporate Services
FTM/T11	Labour Relations.	Functionality of LLF	12 meetings held.	N/A	N/A	N/A	N/A	Corporate Services
			4 reports generated.					
FTM/T12	Skills Programme.	Functionality of Bursary Committee	4 meetings held	R300 000	R324 000	R346 680	R970 680	Corporate Services
		# of external bursaries offered	Continual Support to 4 needy learners					
		# of internal bursaries offered	Continual Support to 3 employees					
		% spent on training EPWP workers	100%	R396 000	R235 440	R251 920	R883 360	
		% spent on training ward committee members	100%	R180 000	R450 000	R481 500	R1 111 500	
		# of experiential learners placed	5	R382 000	R442 680	R473 673	R1 298 364	
		# of beneficiaries enrolled for AET (Adult Education Training)	2					

Fetakgomo Local municipality
2014/15 ANNUAL BUDGET

		# of Councillors trained	12	R200 000	R216 000	R231 120	R647 120	Corporate Services
		% budget spent in implementing WSP	100%	R1 486000	R1 581 840	R1 692 568	R4 760 408	Corporate Services
FTM/T1 3	Fleet Management.	# of quarterly reports generated on fleet management services.	4	N/A	N/A	N/A	N/A	Corporate Services
FTM/T1 4	Facilities.	# of quarterly reports generated on facilities management services.	4	N/A	N/A	N/A	N/A	Corporate Services
FTM/T1 5	Legal services.	% updating of Municipal Code	100%	R907 200	R 979 776	R1048 360	R 293 5336	Corporate Services
		# of quarterly reports on legal issues	4 Reports					
		Compilation date of Litigation Register	31st July 2014					
		Turnaround time in responding to legal issues	21 days					
FTM/T1 6	Thusong Service Centres	# of quarterly Operational reports	4 reports	N/A	N/A	N/A	N/A	Corporate Services
		# Outreach programs conducted	2 Outreach programs	N/A	N/A	N/A	N/A	Corporate Services
FTM/T1 6	PMS	% implementation of the PMS framework.	100% Implementation of PMS to level 3 & 4 Officers.	N/A	N/A	N/A	N/A	Corporate Services
		% development of SDBIP.	100% SDBIP developed (2015/16).					
		% Annual Report developed.	100%					
		# of SDBIP quarterly reports	4.					
		# of performance	5.					

		agreements developed & signed within legal framework.						
		# of performance commitment developed.	38.					
		# of Individual Performance Review.	2.					
	No projects required EIA.							

KPA 3: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objective: To facilitate for improved service delivery and infrastructural development/investment

Project	Project/Programmes	Performance Indicators	2014/15 Targets	Budget and Targets			Overall Budget	Responsible Department
				2014/15	2015/16	2016/17		
FTM/SD 1	FBE.	# of campaigns held.	12 FBE campaigns.	R 1 700 000	R1 870 000	R2 000 900	R5 570 900	Technical Services
		Turnaround time in processing the applications received.	5 working days.					
		Turnaround time in giving prospective beneficiaries feedback on the status of their applications.	60 working days.					
FTM/SD 2	High mast lights	Completion date for installation of High Mast Lights.	30TH June 2015 (24 High Mast lights installed).	R 1 000 000	R3750 946	R 6 000 000	R10 750 946	Technical Services
FTM/SD 3	Upgrading of sports complex	Completion date in designing for upgrading Sports Complex.	30th June 2015 (100% projects completed).	R4 200 000	N/A	N/A	R4 200 000	Technical Services
FTM/SD 4	Fetakgomo Internal Streets	Completion date for paving of internal streets.	30th June 2015 (100% construction of 12km paved internal streets).	R 7 437 520	R9 000 000	R7 500 000	R23 937 520	Technical Services
FTM/SD 5	Upgrading of cemeteries	# of cemeteries fenced with palisade.	30th June 2015 (100% construction of palisade fence, 2 access gates and environmental toilet).	R 4 394 960	R8 000 000	R10 546 160	R229 41120	Technical Services
	Upgrading of Apel recreational	completion date for upgrading of Apel recreational park	30 September 2014	R2 500 000	N/A		R 2 500 000	Technical Services

	park							
		Completion date for drilling of borehole and Construction of Ablution facilities at MTSC	30th June 2015	R70 000	N/A	N/A	R70 000	
		Completion date for drilling of borehole at Strydkraal Community GHall	30th June 2015	R30 000	N/A	N/A	R30 000	
FTM/SD 7	Maintenance of completed projects	# of completed projects maintained.	10(High mast, Thusong) facilities.	R300 000	R 324 000	R 346 680	R970 680	Technical Services
FTM/SD 11	Refuse removal.	# of refuse removal related equipments acquired	600 rubbish bins	R 4 058 100	R 3875 143	R 3608 650	R 11541 893	Community Services
		# of households serviced	9000 households serviced					
		# of businesses & gov depts serviced	4 reports					
		# of EPWP performance reports	4 reports					
		Completion date of MoU with recyclers	31st March 2014					
		# of Environmental Awareness Campaign	4					
No projects required EIA. The upgrading of landfill site above is part of a contribution in mitigation of climate change.								
Note: projects to be included: Pit toilets, drilling of water borehole at Mohlaletse thusong, strydkraal.								

KPA 4: LOCAL ECONOMIC DEVELOPMENT (OUTPUT 3)**Strategic Objective: "to promote economic development in the Fetakgomo Municipal area"**

Project	Project /Programmes	Performance Indicators	Budget and				Overall Budget	Responsible Department
			Targets					
			2014/15 Targets	2014/15	2015/16	2016/17		
FTM/LE D 1	Local Tourism	#of tourism development initiatives undertaken.	01 updated tourism Brochure	R50 000	R54 000	R57 780	R161 780	Development Planning
		#of tourism events participated.	2 tourism events participated (including Fetakgomo Fashion Show)					
FTM/LE D 2	Farmers’ Support	# of farming cooperatives supported through Request for Proposals (RFP) process.	03 farmer’s cooperatives supported.	R500 000	R 540 000	R 577 800	R 1 617 800	Development Planning
FTM/LE D 3	Local Business Support	# of Cooperatives / SMMEs empowerment initiatives held.	12 trainings/workshops facilitated	R 70 000	R 75 600	R80 892	R 226 492	Development Planning
			04 Business exhibitions held					
FTM/LE D 4	YES (Youth Enterprise Support)	#of youth cooperatives supported through Request for Proposal processes.	2 cooperatives supported	R 200 000	R 216 000	R 231 000	R 647 000	Development Planning
FTM/LE D 5	Strategic Partnership	# of Strategic Initiatives.	1 initiative.	N/A	N/A	N/A	N/A	Development Planning
FTM/LE D 6	LED Strategy Implementation /review	# of LED Fora facilitated.	4 LED Forums meetings.	R30 000	R54 000	R57 780	R161 780	Development Planning
		# of FMSF held.	4					
		Completion date for the review of the LED Strategy.	30 June 2015					
FTM/LE D 7	Job Creation	# of jobs created through municipal LED Initiatives.	1600 jobs created through Municipal supported Initiatives.	N/A	N/A	N/A	N/A	Development Planning

KPA 5: FINANCIAL VIABILITY (OUTPUT 6)

Strategic Objective: "To improve municipal finance management"

Project	Project / Programmes	Performance Indicators	Budget and Targets				Overall Budget	Responsible Department
			2014/15 Targets	2014/15	2015/16	2016/17		
FTM/FV 1	Revenue management	% debt collected from billed revenue.	98% (figures)	N/A	N/A	N/A	N/A	BTO
			30% (figures)					
			30% (figures)					
FTM/FV 2	Asset and inventory management	# of asset maintenance report (monthly reports)	12 reports	R1 750 000	R2 138 000	R22876 60	R61756 60	BTO
		# of Asset counts conducted.	12					
		Turnaround time in insuring assets	30 days					
		# of inventory reports	12					
		# of inventory count conducted	12					
FTM/FV 3	Budget & financial reporting	# of MFMA compliance reports submitted. Turnaround time AFS submission.	12 Monthly Reports (s71).	N/A	N/A	N/A	N/A	BTO
			4 Quarterly Reports (s52).					
			2 Budget Adjustment Reports (Annual & Technical) (s28).					
			1 Mid-Year Report (s72).					
			12 Bank Reconciliation.					
			12 Petty Cash Reconciliations.					
			12 Debtors and Creditors reconciliations.					
			12 Payroll reconciliations.					
			Timeous submission of					

			AFS.					
FTM/FV 4	SCM implementation	Frequency in updating the database	4 times	N/A	N/A	N/A	N/A	BTO
		Completion date in reviewing Demand Management Plan (DMP)	30th June 2015 for 2015/16 f/y.					
		# of key SCM reports	4 SCM reports submitted -Deviation Report -Tenders awarded report -Purchase order report - Service providers' performance report					
FTM/FV 4	SCM implementation	% bids awarded to SMME's.	80% of bids awarded to SMME's.	N/A	N/A	N/A	N/A	BTO
		% bids awarded to local SMME's	50% of total procurement.to local SMMEs	N/A	N/A	N/A	N/A	BTO
		% tenders above R100 000 submitted to National Treasury	100%	N/A	N/A	N/A	N/A	BTO
		% of construction tenders advertised on the CIDB website	100% construction tenders advertised on the CIDB website	N/A	N/A	N/A	N/A	BTO
FTM/FV 5	Review of finance policies and strategies	# of policies reviewed.	11 policies developed and reviewed.	N/A	N/A	N/A	N/A	BTO
			1. Bad-debts Policy.					
			2. Credit and Debt policy.					

			3. Tariff Policy.					
			4. Property Rates Policy.					
			5. Cash Shortage Policy.					
			6. SCM Policy.					
			7. Asset Management Policy.					
			8. Budget andvirement Policy.					
			9. Indigent Management Policy.					
			10. Cash and Investment Policy.					
			11. Finance Procedure Manual.					
FTM/FV 6	Expenditure management	Turnaround time for payment of creditors.	Creditors paid within 30 days.	N/A	N/A	N/A	N/A	BTO
FTM/FV 7	Indigent register management	# of FBE & FBRR reports generated.	4 Reports.	N/A	N/A	N/A	N/A	Technical Services
FTM/FV 8	Operation clean audit	# of irregular expenditure reduced.	0 irregular expenditure.	N/A	N/A	N/A	N/A	BTO
		# of fruitless & wasteful expenditure.	0 fruitless expenditure.					
		# of unauthorized expenditure.	0 unauthorized expenditure.					
		# of material misstatement of AFS.	0					
		# of FTM’s employees doing business with FTM reduced.	0					
No projects required EIA.								

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (OUTPUT 05)**Strategic Objective: To enhance good governance and public participation**

Project	Project/Programmes	Performance Indicators	Budget and Targets				Overall Budget	Responsible Department
			2014/15 Targets	2014/15	2015/16	2015/2016		
FTM/GPP 1	Ward Committees' Support	Functionality of Ward Committees	4 reports generated on issues raised and processed	N/A	N/A	N/A	N/A	Council & Executive Support
			12 ward committee consolidated reports generated					
FTM/GPP 2	Special Programmes	# of HIV/AIDS initiatives	4 Initiatives	R220 000	R237 600	R254 232	R 711 832	Council & Executive Support
		# of LAC7 Reports generated	2 reports					
		# of youth development initiatives	3 initiatives					
		# of disabled people initiatives unfolded	2 initiatives					
		# of children initiatives unfolded	2 initiatives					
		# of gender support programmes initiated	2 initiative					
		# of elderly programmes supported	1 initiative					
		# of initiatives towards Mandela Day	4 initiatives					
		# of Moral Generation initiative	2 initiatives					
FTM/GPP 3	Council Event	Functionality of EXCO meetings	4 EXCO meetings held	R424 100	R250 000	R267 500	R741 600	Corporate Services
			All EXCO Resolutions					

	and Public participation		Implemented					
		Functionality of Council	4 Ordinary council meetings held					
			4 Special Statutory Council meetings					
		# of IDP/Budget public participation sessions held	5 sessions *1 Municipal wide session *4 Sectoral					
FTM/GPP 4	Marketing & Publicity	# of News Letters produced.	4 editions of quarterly newsletter	R354 000	R 382 320	R 409 082	R 1 145 402	Council & Executive Support
		Completion date for Website revamp	Revamped website by 30th June 2015					
		# of media relations initiatives.	4 initiatives					
		Video profiling FTM.	1 complete video profiling the FTM					
FTM/GPP 5	Coordination of Sports, Arts & Culture	# of events supported.	4 events	R100 000	R109 000	R116 630	R325 630	Community Services
		# of Sports Makgotla.	1 Sports Lekgotla					
FTM/GPP 6	Security	# of security related incidents reduced.	0	N/A	N/A	N/A	N/A	Corporate Services
FTM/GPP 7	Corporate Performance Management System (PMS)	# of Performance Makgotla.	100% completion of the Annual Report	N/A	N/A	N/A	N/A	Corporate Services
		#. of in- year reports generated.	-25% (Annual Performance Report)					
		% completion of the Annual Report in place within stipulated timeframe.	-50% (compilation of Draft Annual Report)					
			-75% (Tabling of Draft Annual Report: 31 January 2015)					
			-100% (Oversight Report : 31 March 2015)					

FTM/GPP 8	Intergovernmental Relations	# of reports generated on support of YAC, CDW & SAWID	4 reports on support for YAC , CDWs & SAWID (office space, transport & printing facilities)	N/A	N/A	N/A	N/A	DVP
		# Of IGR Fora.	1					
FTM/GPP 9	Internal Audit	# of risk based audits conducted	4 risk based audits conducted	R100 000	R400 000	R428 000	R928 000	M M's Office
		# of PMS audits conducted	4 PMS audit reports					
		# of follow up audits conducted	2 Internal Audit follow-up Report					
		Completion date in reviewing Internal Audit Plan	Development and Approval of Internal Audit plan for 2014/15					
		Completion date in reviewing Internal Audit Charter Review	Review and Approval of Internal Audit Charter for 2015/16					
		Completion date in reviewing Audit Committee Charter	Review and Approval of Audit Committee Charter for 2015/16					
FTM/GPP 10	External Audit	# of findings & recommendations implemented from 2013/14 audit report	AG follow-up Audit report	R 1 500 000	R 1 988 000	R 2 127 160	R5 615 160	Budget & Treasury
FTM/GPP 11	Support to Oversight Structures (Audit Committee & MPAC)	# of Audit Committee reports submitted to Council.	4 audit committee reports.	R300 000	R324 000	R346 680	R970 680	M M's Office
		# of special audit committee meetings held.	2 special meetings.					
		# of MPAC meetings held.	4 meetings					
FTM/GPP 12	Fraud Prevention and Risk Management	# of fraud prevention initiatives.	4 initiatives.	R 200 000	R250 000	R 300 000	R 750 000	Corporate Services/MM's Office
		# of risk management reports.	4 reports.					
		# of policies reviewed.	Reviewed Anti-Fraud					

			Prevention Strategy and Risk Management Policy					
		# of Risk Registers developed	Review and development of 02 Risk Registers *Strategic Risk Register *Operational Risk Register					
FTM/GPP 13	Customer Care	Turnaround time for issues reported and addressed.	21 days.	N/A	N/A	N/A	N/A	Corporate Services
			-Community.					
			-Presidential hotline.					
			-Petition Committee.					
			-Public Protector.					
			-Premier's hotline.					
			-COGHSTA's hotline.					
			-Compliments & Complaints Register.					

PROJECTS BY OTHER SECTORS

KPA 3: BASIC SERVICES AND INFRASTRUCTURAL DEVELOPMENT (OUTPUT 02)

Project No.	PROJECTS	CAPITAL INVESTMENT PER FINANCIAL YEAR					
		2014/15	2015/16	2016/17	Connections	Total ®	Responsible / implementing agent
ELECTRICITY							
FTME-01	Debeila/Mabopo, Magotwaneng, Mashung/Tlakale, Masweneng, Mmashaku	R577 500.00	N/A	N/A	35	R577 500.00	ESKOM
FTME-02	Maesela/Mahlabaphookoph2	R495 000.00	N/A	N/A	30	R495 000.00	ESKOM
FTME-03	Apel, Matlala, Mashabela, Mooiplats, Sekurung, Strydkraal A & B, Thabanaseshu, Thobehlale	R1 567 500.00	N/A	N/A	95	R1 567 500.00	ESKOM
FTME-04	Marakwaneng & Matsimela	R825 000.00	N/A	N/A	50	R825 000.00	ESKOM
FTME-05	Mahlabeng, Mokgotho, Monametse, Mooilyk & Tjibeng	R2 805 000.00		N/A	170	R2 805 000.00	

Project	Project /Programmes	Budget and				Overall Budget	Responsible Department
		Targets					
		Performance Indicators	2014/15	2015/16	2016/17		
SEKHUKHUNE DISTRICT MUNICIPALITY							
FTM/SD1	Olifantspoort South Regional WS Scheme	% completion	R 30 000 000	N/A	N/A	R 40 000 000	SDM
FTMSD 2	Water reticulation Fetakgomo hotspots project	% completion	R1 503 000	R 1 879 000	N/A	R 3 382 000	SDM
FTMSD 3							
FTMSD 4	Apel Sewer WWWTW	% completion	R 22 000 000	R 6 500 000	N/A	R 28 500 000	SDM

Project No.	PROJECTS	Project Description	CAPITAL INVESTMENT PER FINANCIAL YEAR			
			2014/15	2015/16	Total budget	Responsible/ Implementing Agents
ROADS AND TRANSPORT						
FTMR02	Fetakgomo	Household based routine road maintenance	Conditional Grant		Conditional Grant	DRT

Project No.	PROJECTS	CAPITAL INVESTMENT PER FINANCIAL YEAR			
		2014/15	2015/16	Total ®	Responsible implementing agent
HOUSING					
FTMH-01	RDP (Rural Programme) 310 housing units for 2014/15 Ward 03- 170 units Ward 05- 80 units Ward 09- 30 units Ward 11- 30 units		Unspecifie d budget		COGHSTA

Project No.	PROJECTS	Project Description	CAPITAL INVESTMENT PER FINANCIAL YEAR			
			2014/15	2015/2016	Total	Responsible / implementing agent
HEALTH						
FTMH -01	Selepe Clinic	Clinic upgrade to standard	R457 000	N/A	R457 000	Department of Health
FTMH -02	Construction of Apel Police Station	Site Clearing and Constriction of Apel Police Station	Not Specified	R55 580.340	R55 580.340	SAPS

KPA 4 LOCAL ECONOMIC DEVELOPMENT (LED)

Project No.	PROJECTS	Village/Area	CAPITAL INVESTMENT PER FINANCIAL YEAR				
			2014/15	2015/16	2016/17	Total	Responsible /implementing agent
AGRICULTURE							
FTMA-01	Irrigation infrastructure	Bapedi breeders	R109 382	N/A	N/A	R109 382	Dept. of Agriculture
FTMA-02	Provision of seeds and mechanisation services	Radingwana, Phaahlamanog e,Seroka,Mashabela, Matlala, India Nchabeleng, Mphanama, Tjibeng Mporoane,Lepellane,Phashaskraal,Rostok, Manotoane	R 4.5m	N/A	N/A	R4.5m	Dept. of Agriculture
Elephants River Granite (PTY) LTD							
FTME10	Two Boreholes at Makitlaneng and Difoeng	Masehleng	R 50 000	N/A	N/A	R 50 000	Elephants River Granite
FTME11	Support of Mashilabele Poultry and Gardening Project	Mashilabele	R 50 000	N/A	N/A	R 50 000	Elephants River Granite
FTME 12	Creation of the access Bridge	Ga-Seroka (Malaeng)	N/A	R 50 000	N/A	R50 000	Elephants River Granite

KPA6: GOOD GOVERNANCE & PUBLIC PARTICIPATION

Project No.	PROJECTS	Project Description	CAPITAL INVESTMENT PER FINANCIAL YEAR			
			2014/15	2015/2016	Total	Responsible / implementing agent
Good Governance and Public Participation						
FTMG-1	Maintenance of Fetakgomo library	Maintenance of library	R250, 000	N/A	R250, 000	DSAC

Project No.	PROJECTS	Project Description	CAPITAL INVESTMENT PER FINANCIAL YEAR			
			2014/15	2015/2016	Total	Responsible / implementing agent
Education						
FTME-1	Apel circuit Office	Renovate circuit office building	N/A	R3 000 000	R3 000 00	LDPW
FTME-2	Jacob Marwale Primary School	Build 5 classrooms, admin block and nutrition centre	R3 000 000	N/A	R3 000 000	IDT
FTME-3	Modipa Secondary School	Replace the roofs of 15 classrooms and build nutrition centre	R3 750 000	N/A	R3 750 000	LDPW
FTME-4	Moloke Combined School	Build 16 classrooms, 2 envirolloos, admin block, nutrition centre, provide fencing and drill and equip borehole	R3 000 000	R3 000 000	R6 000 000	LDPW
FTME-5	Motsepe Primary School	Build 8 classrooms and nutrition centre	R3 000 000	R1 730 000	R4 730 000	IDT
FTME-6	Malengine Secondary School	Build 5 classrooms, 2 multipurpose classrooms and nutrition centre	R3 000 000	R2 300 000	R5 300 000	IDT
FTME-7	Potlake Secondary School	Build nutrition centre, renovate 12 classrooms, admin and science lab	R3 000 000	R1 635 000	R4 635 000	IDT
FTME-8	Tlouphuti Secondary School	2 multipurpose classrooms and nutrition centre	R3 000 000	R3 000 000	R6 000 000	IDT

FTME-9	Phooko Primary School	Build 4 classrooms, 1 multipurpose classrooms and nutrition centre	R3 000 000	R260 000	R3 260 000	IDT
FTME-10	Tsweele Primary School	Build 8 classrooms, nutrition centre, multipurpose classrooms, guard toilet. Demolish 3x3 classrooms blocks and existing pitlatrines	R3 000 000	R2 800 000	R5 800 000	LDPW

2.3 Overview of budget assumptions

An advice from National Treasury circular 72 was taken into account in preparing the budget. The municipalities revenues will continue to be under pressure owing to a general decline in the world and domestic economy which has put economic pressures on the household and therefore advises municipalities to use a conservative approach when making revenue estimates.

Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:

- excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;
- public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);
- LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;
- excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;
- arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);
- excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);
- excessive luxurious office accommodation and office furnishings;
- foreign travel by mayors, councillors and officials, particularly 'study tours';
- excessive councillor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);
- excessive staff in the office of the mayor – particularly the appointment of political 'advisors' and 'spokespersons';

- ✓ all donations to individuals that are not made in terms of the municipality's indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);
- ✓ costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or 'golden handshakes'; and
- ✓ the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants.

Principles guiding the budget process

- ✓ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ✓ Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- ✓ Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- ✓ Ensure that the budget respond to priorities enlisted in the IDP.
- ✓ Review of all programmes and cost centres to minimise wastage.
- ✓ Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- ✓ Ensure that services are cost reflective, affordable and sustainable.
- ✓ Ensure that realistic revenue targets are set based on trends.
- ✓ Follow the national guide on salary and CPI projections.

2.4 Overview of budget related-policies

The budget related policies will be circulated for consultation in April. The following are such policies;

A. SUPPLY CHAIN MANAGEMENT POLICY

The supply chain management policy has been reviewed in the second quarter but presented as part of budget related policies

B. ASSET MANAGEMENT POLICY

The asset management policy has been reviewed in the second quarter but presented as part of budget related policies

C. BAD DEBTS WRITE OFF POLICY

This policy is subject to review and is attached as annexure B

D. THE CREDIT CONTROL AND DEBT COLLECTION POLICY.

This policy is subject to review and is attached as annexure B

E. BUDGET MANAGEMENT POLICY AND VIREMENT POLICY

This policy is subject to review and is attached as annexure B

F. CASH MANAGEMENT AND INVESTMENT POLICY

This policy is subject to review and is attached as annexure B

G. Tariff policy

This policy is subject to review and is attached as annexure B

H. INDIGENT MANAGEMENT POLICY

This policy is subject to review and is attached as annexure B

I. PROPERTY RATES POLICY

This policy is subject to review and is attached as annexure B. Proposal to this policy include the removal of the automatic reduction of R85 000 to all business properties.

J. AUDIT COMMITTEE REMUNARATION FRAMEWORK

This policy is subject to review and is attached as annexure B

All the above policies are available on the municipality's website.

2.5 Expenditure on grants and reconciliation of unspent funds

Table 26 LIM474 Fetakgomo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +2015/16	Budget Year +2 2016/17
<u>Operating transfers and grants:</u>	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		20 291	27 154	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Conditions met - transferred to revenue		20 025	27 154	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Conditions still to be met - transferred to liabilities		266								
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		34	45							
Current year receipts		293	307							
Conditions met - transferred to revenue		282	(102)	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		45	454							
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		20 307	27 052	33 103	43 672	44 182	48 772	49 310	53 306	57 782
Total operating transfers and grants - CTBM	2	311	454	-	-	-	-	-	-	-
<u>Capital transfers and grants:</u>	1,3									
National Government:										
Balance unspent at beginning of the year		1 741	4 234	4 846		962	962	2 937	3 582	3 783
Current year receipts		4 814	8 113	15 967	11 750	11 750	11 750	14 328	15 131	17 991
Conditions met - transferred to revenue		2 321	7 501	19 852	8 812	9 774	9 774	13 684	14 930	19 775
Conditions still to be met - transferred to liabilities		4 234	4 846	962	2 937	2 937	2 937	3 582	3 783	1 999
Provincial Government:										
Total capital transfers and grants revenue		2 321	7 501	19 852	8 812	9 774	9 774	13 684	14 930	19 775
Total capital transfers and grants - CTBM	2	4 234	4 846	962	2 937	2 937	2 937	3 582	3 783	1 999
TOTAL TRANSFERS AND GRANTS REVENUE		22 627	34 553	52 955	52 484	53 956	58 546	62 993	68 236	77 557
TOTAL TRANSFERS AND GRANTS - CTBM		4 545	5 300	962	2 937	2 937	2 937	3 582	3 783	1 999

2.6 Monthly target for revenue, expenditure and cash flow

LIM474 Fetakgomo - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source	-															
Property rates		750	750	750	750	750	750	750	750	750	750	750	750	9,000	9,900	10,593
Property rates - penalties & collection charges			5			6				9			3	22	24	25
Service charges - refuse revenue		157	242	157	175	280	320	280	280	280	420	280	550	3,420	3,766	4,030
Service charges - other		12	1	17	10	12	47	31	13	10	-	25	9	187	97	104
Rental of facilities and equipment		8	11	8	18	41	18	13	10	13	27	12	93	271	325	347
Interest earned - external investments		-	41	78	65	115	120	129	129	129	250	129	365	1,550	1,663	1,779
Interest earned - outstanding debtors													74	74	79	84
Fines		35		10	12	36		90		95	125	36	112	550	600	642
Licences and permits		-	242	125	170		179	112	199	170	167	242	395	2,000	2,250	2,408
Agency services		46	46	48	46	46	46	48	48	48	46	46	36	550	650	696
Transfers recognised - operational		22,744	5,078	1,500	-	9,949		10,450	-	5,995	10,003		2,643	68,362	87,130	88,952
Other revenue			-	1,840			1,045			-			1,120	4,005	4,326	4,629
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		23,752	6,416	4,531	1,245	11,234	2,525	11,902	1,429	7,499	11,787	1,520	6,152	89,992	110,809	114,289
Expenditure By Type	-															
Employee related costs		2,651	2,651	2,508	2,508	3,220	2,651	3,220	2,651	2,651	3,540	2,651	3,782	34,683	37,672	40,309
Remuneration of councillors		789	662	589	628	680	675	702	662	662	725	675	653	8,102	8,501	8,669
Debt impairment		863	863	863	863	863	-	1,725	863	863	863	863	863	10,352	11,387	12,184
Depreciation & asset impairment		831	417	-	417	417	417	-	31	410	417	417	228	4,000	4,512	4,828
Finance charges													93	93	100	107
Bulk purchases		141	139	141	144	150	145	135	141	134	146	141	143	1,700	1,870	2,001
Contracted services		292	289	294	292	292	292	180	294	292	200	254	31	3,000	3,240	3,467
Transfers and grants													-	-	-	-
Other expenditure		1,620	2,650	990	1,010	3,300	1,351	3,200	500	1,906	3,351	1,389	4,277	25,543	31,927	34,225
Total Expenditure		7,186	7,670	5,385	5,861	8,921	5,530	9,162	5,141	6,917	9,241	6,389	10,070	87,473	99,210	105,790
Surplus/(Deficit)		16,566	(1,254)	(854)	(4,617)	2,314	(3,005)	2,740	(3,712)	582	2,546	(4,869)	(3,919)	2,519	11,600	8,499
Transfers recognised - capital		-	1,989		4,852		2,580	-	4,985	2,040		1,520	2,566	20,532	21,351	22,196
Surplus/(Deficit) after capital transfers & contributions		16,566	735	(854)	236	2,314	(425)	2,740	1,273	2,622	2,546	(3,349)	(1,352)	23,052	32,951	30,695
Surplus/(Deficit)	1	16,566	735	(854)	236	2,314	(425)	2,740	1,273	2,622	2,546	(3,349)	(1,352)	23,052	32,951	30,695

Fetakgomo Local municipality

2014/15 ANNUAL BUDGET

LIM474 Fetakgomo - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)

Description R thousand	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard	-															
<i>Governance and administration</i>		14,380	3,994	3,468	632	6,916	2,101	9,812	1,410	6,220	8,679	1,364	4,558	63,535	79,153	81,669
Executive and council		3,876	1,571	1,244	131	2,367	236	2,141	131	2,083	1,983	218	1,932	17,911	23,194	23,682
Budget and treasury office		6,568	1,345	989	245	2,866	898	2,966	690	1,987	1,956	245	1,634	22,387	25,635	27,051
Corporate services		3,936	1,079	1,236	256	1,684	968	4,706	590	2,150	4,740	900	992	23,237	30,324	30,936
<i>Community and public safety</i>		7,660	1,690	356	350	2,724	359	1,457	19	759	959	156	823	17,311	19,900	20,663
Community and social services		7,660	1,690	356	350	2,724	359	1,457	19	759	959	156	823	17,311	19,900	20,663
<i>Economic and environmental services</i>		1,711	732	707	263	1,594	65	633	-	521	2,149	-	771	9,145	11,756	11,956
Planning and development		1,711	732	707	263	1,594	65	633	-	521	2,149	-	771	9,145	11,756	11,956
Total Revenue - Standard		23,752	6,416	4,531	1,245	11,234	2,525	11,902	1,429	7,499	11,787	1,520	6,152	89,992	110,809	114,289
			10,409	6,838	1,989	17,919	3,185	16,132	1,579	10,862	16,877	1,894				
Expenditure - Standard	-															
<i>Governance and administration</i>		5,066	4,955	3,588	3,554	6,392	4,142	6,655	3,730	6,289	6,516	5,199	7,075	63,159	72,204	76,864
Executive and council		1,806	1,469	1,245	1,249	2,609	985	2,108	1,245	2,506	1,498	480	618	17,818	19,790	20,780
Budget and treasury office		1,457	1,270	1,000	1,270	1,980	1,152	2,680	1,142	1,980	3,215	2,680	5,097	24,923	30,361	32,486
Corporate services		1,803	2,216	1,343	1,036	1,803	2,005	1,867	1,343	1,803	1,803	2,039	1,360	20,419	22,054	23,597
<i>Community and public safety</i>		1,980	1,121	1,011	1,321	980	987	800	1,011	980	1,200	980	120	12,490	13,541	14,488
Community and social services		1,980	1,121	1,011	1,321	980	987	800	1,011	980	1,200	980	120	12,490	13,541	14,488
<i>Economic and environmental services</i>		1,549	1,195	785	785	1,549	401	1,949	785	1,349	1,018	450	7	11,824	13,465	14,438
Planning and development		1,549	1,195	785	785	1,549	401	1,949	785	1,349	1,018	450	7	11,824	13,465	14,438
Total Expenditure - Standard		8,595	7,270	5,385	5,661	8,921	5,530	9,404	5,527	8,618	8,734	6,629	7,202	87,473	99,210	105,790
Surplus/(Deficit) before assoc.		15,157	(855)	(854)	(4,416)	2,313	(3,004)	2,498	(4,097)	(1,118)	3,053	(5,109)	(1,050)	2,519	11,600	8,499
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	15,157	(855)	(854)	(4,416)	2,313	(3,004)	2,498	(4,097)	(1,118)	3,053	(5,109)	(1,050)	2,519	11,600	8,499

Fetakgomo Local municipality
2014/15 ANNUAL BUDGET
LIM474 Fetakgomo - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Multi-year expenditure to be appropriated</u>	1															
Vote 1 - CORPORATE SERVICES													-	-	-	-
Vote 2 - EXECUTIVE & COUNCIL													-	-	-	-
Vote 3 - MUNICIPAL MANAGER													-	-	-	-
Vote 4 - BUDGET & TREASURY													-	-	-	-
Vote 5 - COMMUNITY SERVICES		1,502	246	1,205		896		2,759		907		1,002	2,579	11,095	8,000	10,546
Vote 6 - TECHNICAL SERVICES													-	-	-	-
Vote 7 - DEVELOPMENT PLANNING													-	-	-	-
Vote 8 - INFRASTRUCTURE			859	1,459		1,259		3,210		1,579			72	8,438	12,751	13,500
Capital multi-year expenditure sub-total	2	1,502	1,105	2,664	-	2,154	-	5,969	-	2,486	-	1,002	2,650	19,532	20,751	24,046
<u>Single-year expenditure to be appropriated</u>																
Vote 1 - CORPORATE SERVICES		140			30				121				700	990	450	490
Vote 2 - EXECUTIVE & COUNCIL													200	200	300	550
Vote 3 - MUNICIPAL MANAGER						22					18		30	70	-	40
Vote 4 - BUDGET & TREASURY					80								40	120	100	-
Vote 5 - COMMUNITY SERVICES			491					590		848			742	2,671	9,581	3,330
Vote 6 - TECHNICAL SERVICES							150						-	150	100	150
Vote 7 - DEVELOPMENT PLANNING									20				-	20	-	100
Vote 8 - INFRASTRUCTURE					457			-				80	158	695	674	259
Vote 9 - SOCIO ECOMNOMY													-	-	-	-
Capital single-year expenditure sub-total	2	140	491	-	567	22	150	590	141	848	18	80	1,870	4,916	11,204	4,919
Total Capital Expenditure	2	1,642	1,595	2,664	567	2,176	150	6,559	141	3,333	18	1,082	4,520	24,448	31,955	28,965

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LIM474 Fetakgomo - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

Description R thousand	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard	1															
<i>Governance and administration</i>		–	21	140	180	80	170	160	161	310	89	70	(1)	1,380	850	1,080
Executive and council					70		80			90	30		–	270	300	590
Budget and treasury office					80				40				–	120	100	–
Corporate services		–	21	140	30	80	90	160	121	220	59	70	(1)	990	450	490
<i>Community and public safety</i>		250	491	862	916	1,120	1,530	1,120	1,353	1,848	1,536	1,826	914	13,765	17,581	13,876
Community and social services		250	491	862	916	1,120	1,530	1,120	1,353	1,848	1,536	1,826	914	13,765	17,581	13,876
<i>Economic and environmental services</i>		–	526	890	780	758	800	901	726	586	1,216	1,800	320	9,303	13,525	14,009
Planning and development			526	890	780	758	800	901	726	586	1,216	1,800	320	9,303	13,525	14,009
Total Capital Expenditure - Standard	2	250	1,038	1,892	1,876	1,958	2,500	2,181	2,240	2,744	2,841	3,696	1,233	24,448	31,955	28,965
Funded by:																
National Government		250	1,038	1,063	1,050	1,763	2,336	2,018	1,563	2,462	2,478	3,279	1,233	20,532	21,351	22,196
Provincial Government													–	–	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		250	1,038	1,063	1,050	1,763	2,336	2,018	1,563	2,462	2,478	3,279	1,233	20,532	21,351	22,196
Public contributions & donations													–	–	–	–
Borrowing													–	–	–	–
Internally generated funds		–	0	829	826	195	164	163	677	282	363	417	0	3,916	10,604	6,769
Total Capital Funding		250	1,038	1,892	1,876	1,958	2,500	2,181	2,240	2,744	2,841	3,696	1,233	24,448	31,955	28,965

2.7 Legislation compliance status

Compliance with the MFMA implementation requirements have been adhered to through the following activities;

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes published performance on the municipality's website.

2. Internship programme

The municipality is participating in the Municipal Internship Programme and has deployed five interns undergoing training in various divisions of the Budget and Treasury Office. A total of five interns has since been appointed full time at the municipality since 2005 when the programme started. All other interns have been appointed by other government department or private business.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An audit committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detailed SDBIP document has been draft and will be signed by the Mayor within 10 working days post the adoption of the annual budget. The SDBIP is fully aligned to the IDP and budget.

6. Annual Report

Annual report is compiled in terms of MFMA and National Treasury requirements.

2.8 Other supporting tables

LIM474 Fetakgomo - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
REVENUE ITEMS:											
<u>Property rates</u>	6										
Total Property Rates			879	2,249	4,000	8,000	8,000		9,000	9,900	10,593
<i>less Revenue Foregone</i>											
Net Property Rates			879	2,249	4,000	8,000	8,000	-	9,000	9,900	10,593
<u>Service charges - refuse revenue</u>	6										
Total refuse removal revenue			2,141	2,305	5,060	3,360	3,360		3,360	3,696	3,955
Net Service charges - refuse revenue			2,141	2,305	5,060	3,360	3,360	-	3,420	3,766	4,030
<u>Other Revenue by source</u>											
VAT REFUNDS		2,091	224	36	7	2,602	2,602		4,005	4,326	4,629
Total 'Other' Revenue	1	2,091	224	36	7	2,602	2,602	-	4,005	4,326	4,629
EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages	2	9,837	11,204	15,450	17,107	17,639	17,639		18,871	20,117	21,525
Pension and UIF Contributions		2,684	3,412	3,474	5,298	4,701	4,701		5,082	5,573	5,963
Medical Aid Contributions		1,015	1,561	1,064	1,815	1,792	1,792		2,060	2,232	2,389
Overtime		16	55	246	171	223	223		340	367	393
Performance Bonus		253	433	211	185	185	185		222	240	257
Motor Vehicle Allowance		2,742	3,574	3,202	4,967	3,789	3,789		4,160	4,514	4,830
Cellphone Allowance		151	170	183	295	298	298		276	299	320
Housing Allowances		147	275	45	139	52	52		107	289	310
Other benefits and allowances		2,444	2,519	3,438	2,810	3,041	3,041		3,566	4,039	4,322
sub-total	5	19,288	23,203	27,311	32,786	31,718	31,718	-	34,683	37,672	40,309
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs	1	19,288	23,203	27,311	32,786	31,718	31,718	-	34,683	37,672	40,309
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		2,706	2,943	4,080	3,270	3,270	3,270	-	4,000	4,512	4,828
Total Depreciation & asset impairment	1	2,706	2,943	4,080	3,270	3,270	3,270	-	4,000	4,512	4,828
<u>Bulk purchases</u>											
Electricity Bulk Purchases		1,038	1,430	1,291	1,500	1,500	1,500		1,700	1,870	2,001
Water Bulk Purchases											
Total bulk purchases	1	1,038	1,430	1,291	1,500	1,500	1,500	-	1,700	1,870	2,001
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-
<u>Contracted services</u>											

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<i>List services provided by contract</i>		873	1,901	2,504	3,000	3,000	3,000		3,000	3,240	3,467
sub-total	1	873	1,901	2,504	3,000	3,000	3,000	-	3,000	3,240	3,467
Total contracted services		873	1,901	2,504	3,000	3,000	3,000	-	3,000	3,240	3,467
Other Expenditure By Type	-										
Consultant fees		230	244	895	543	147	147	-	350	578	618
Audit fees		1,270	1,660	1,312	1,500	1,370	1,370	-	1,500	1,988	2,127
General expenses	3	10,192	12,917	14,140	20,766	21,653	21,653	-	23,693	29,361	31,479
<i>List Other Expenditure by Type</i>											
Total 'Other' Expenditure	1	11,691	14,821	16,348	22,809	23,170	23,170	-	25,543	31,927	34,225

Repairs and Maintenance by Expenditure Item	8										
Employee related costs											
Other materials		449	644	869	1,317	1,188	1,188		1,522	1,800	1,954
Total Repairs and Maintenance Expenditure	9	449	644	869	1,317	1,188	1,188	-	1,522	1,800	1,954

Description	Ref	Vote 1 - CORPORATE SERVICES	Vote 2 - EXECUTIV E & COUNCIL	Vote 3 - MUNICIPA L MANAGE R	Vote 4 - BUDGET & TREASURY	Vote 5 - COMMUNITY SERVICES	Vote 6 - TECHNICAL SERVICES	Vote 7 - DEVELOPM ENT PLANNING	Total
R thousand	1								
Revenue By Source									
Property rates		-	-	-	9,000	-	-	-	9,000
Property rates - penalties & collection charges		-	-	-	22	-	-	-	22
Service charges - electricity revenue		-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	3,420	-	-	3,420
Service charges - other		-	-	-	83	90	-	14	187
Rental of facilities and equipment	234	-	-	-	-	32	-	5	271
Interest earned - external investments		-	-	-	1,550	-	-	-	1,550
Interest earned - outstanding debtors		-	-	-	-	74	-	-	74
Dividends received		-	-	-	-	-	-	-	-
Fines		-	-	-	-	550	-	-	550
Licences and permits		-	-	-	-	2,000	-	-	2,000
Agency services		-	-	-	-	550	-	-	550
Other revenue		-	-	-	4,005	-	-	-	4,005
Transfers recognised - operational		23,003	14,094	3,817	7,726	10,595	3,400	5,726	68,362
Gains on disposal of PPE		-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		23,237	14,094	3,817	22,387	17,311	3,400	5,745	89,992
Expenditure By Type	-								
Employee related costs		8,905	2,555	3,045	6,535	6,203	3,299	4,140	34,683
Remuneration of councillors		-	8,102	-	-	-	-	-	8,102
Debt impairment		-	-	-	8,000	2,352	-	-	10,352
Depreciation & asset impairment		-	-	-	4,000	-	-	-	4,000
Finance charges		-	-	-	-	-	-	-	-
Bulk purchases		-	-	-	-	-	1,700	-	1,700
Other materials		-	-	-	-	-	-	-	-
Contracted services		3,000	-	-	-	-	-	-	3,000
Transfers and grants		-	-	-	-	-	-	-	-
Other expenditure		8,514	3,285	831	6,388	3,935	1,424	1,260	25,636
Loss on disposal of PPE		-	-	-	-	-	-	-	-
Total Expenditure		20,419	13,942	3,876	24,923	12,490	6,423	5,401	87,473
Surplus/(Deficit)		2,818	152	(59)	(2,536)	4,822	(3,023)	344	2,519
Transfers recognised - capital									-
Contributions recognised - capital									-
Contributed assets									-
Surplus/(Deficit) after capital transfers & contributions		2,818	152	(59)	(2,536)	4,822	(3,023)	344	2,519

LIM474 Fetakgomo - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
<u>Call investment deposits</u>											
Call deposits < 90 days											
Other current investments > 90 days				–	12,630	12,630	12,630		8,630	12,630	11,230
Total Call investment deposits	2	–	–	–	12,630	12,630	12,630	–	8,630	12,630	11,230
<u>Consumer debtors</u>											
Consumer debtors		112	2,084	1,844	6,780	4,810	4,810		3,162	2,653	3,216
Less: Provision for debt impairment					(6,288)		–				
Total Consumer debtors	2	112	2,084	1,844	492	4,810	4,810	–	3,162	2,653	3,216
<u>Debt impairment provision</u>											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
Balance at end of year		–	–	–	–	–	–	–	–	–	–
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		61,571	83,555	86,165	126,900	116,900	116,900		138,463	154,886	175,232
Leases recognised as PPE											
Less: Accumulated depreciation											
Total Property, plant and equipment (PPE)	2	61,571	83,555	86,165	126,900	116,900	116,900	–	138,463	154,886	175,232
LIABILITIES											
<u>Current liabilities - Borrowing</u>											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		140	95	44	386	386	386		110	86	126
Total Current liabilities - Borrowing		140	95	44	386	386	386	–	110	86	126
<u>Trade and other payables</u>											
Trade and other creditors		6,000	6,857	5,479	569	569	569		665	569	715
Unspent conditional transfers		1,002	4,748	7,387	11,230	4,000	4,000		6,326	4,163	3,169
VAT											
Total Trade and other payables	2	7,002	11,605	12,866	11,799	4,569	4,569	–	6,991	4,732	3,884
<u>Non current liabilities - Borrowing</u>											
Borrowing		129	35	11	386	386	386				
Finance leases (including PPP asset element)		224	292								
Total Non current liabilities - Borrowing	4	353	327	11	386	386	386	–	–	–	–
<u>Provisions - non-current</u>											
Retirement benefits											
List other major provision items											
Refuse landfill site rehabilitation				413	3,532	4,394	4,394		865	1,006	1,463
Other									1,236	2,302	1,863
Total Provisions - non-current		–	–	413	3,532	4,394	4,394	–	2,101	3,308	3,326

CHANGES IN NET ASSETS											
<u>Accumulated Surplus/(Deficit)</u>											
Accumulated Surplus/(Deficit) - opening balance		50,226	78,531	90,644	110,166	102,713	102,713	–	117,931	128,999	151,487
GRAP adjustments											
Restated balance		50,226	78,531	90,644	110,166	102,713	102,713	–	117,931	128,999	151,487
Surplus/(Deficit)		14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1	65,152	91,166	99,733	124,285	125,589	125,589	–	140,983	161,950	182,182
<u>Reserves</u>	-										
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves									–	–	–
Revaluation											
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	65,152	91,166	99,733	124,285	125,589	125,589	–	140,983	161,950	182,182

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LIM474 Fetakgomo - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
To promote compatible land use and development	Ensure availability of land			3,274	1,221	3,879	12,638	5,384	5,384	5,401	6,034	6,459
To strengthen institutional efficiency and governance	a synchronised planning and a credible IDP and budget			1,829	2,361	2,860	4,028	17,040	17,040	17,818	19,790	20,780
To create an environment that would stimulate local economic development	Improve local economy			4,016	4,313	4,926	5,676	6,277	6,277	7,477	9,108	9,746
To maximally harness opportunities for revenue generation	Improved revenue base and a reduction of grant dependency			8,516	8,166	13,648	16,322	14,647	14,647	17,446	21,253	22,740
To improve attendance and functionality of good governance systems	adequate institutional systems			20,558	23,660	24,211	19,260	18,945	18,945	20,419	22,054	23,597
To ensure provision of affordable basic services	Timely delivery and reliability and availability of basic services			3,413	11,698	16,300	19,176	17,517	17,517	18,913	20,972	22,467
Allocations to other priorities												
Total Expenditure				41,606	51,417	65,825	77,099	79,810	79,810	87,473	99,210	105,790

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Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Poverty reduction	To provide for free basic services		2	47,813	34,278	47,323	57,379	57,592	57,592	68,362	87,130	88,952
Traffic services	To reduce road fatalities and enforce traffic laws			264	1,858	1,722	3,800	2,750	2,750	3,100	3,500	3,745
Waste Management	Ensure a health living environment			–	2,141	2,305	5,060	3,360	3,360	3,360	3,696	3,955
To maximally harness opportunities for revenue generation	Improved revenue base and a reduction of grant depedency				13,637	8,181	5,937	12,111	12,111	15,170	16,483	17,637
capital projects	Improve basic infrastructure			8,454	12,138	15,382	19,042	26,873	26,873	20,532	21,351	22,196
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	56,531	64,052	74,913	91,218	102,686	102,686	110,524	132,160	136,485

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LIM474 Fetakgomo - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Provision of basic infrastructure to improve basic services	Creating conditiions for LED	A		2,927	150			1,000	1,000	4,200	9,500	7,500
Street lighting	Provide street light to all residence	C		416	505	5,191	2,625	10,613	10,613	4,853	4,166	6,000
Waste Management	Ensure a health living environment	E		1,722		1,500	5,175	5,175	5,175	510	1,289	789
Improve community Infrastructure	Provision of stadia, recreational parks, library and improvement of cemtries	G		3,776	6,000	6,657	12,075	10,164	10,164	11,895	9,301	11,146
Improve institutional capacity	Provide administrattive infrastructure to support service delivery	H		9,775	5,948	8,784	3,992	4,585	4,585	2,990	7,700	3,530
Allocations to other priorities			3									
Total Capital Expenditure			1	18,616	12,603	22,132	23,867	31,536	31,536	24,448	31,955	28,965

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LIM474 Fetakgomo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	-0.3%	0.2%	0.1%	0.4%	0.2%	0.2%	0.0%	0.3%	0.3%	0.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	-2.9%	0.9%	1.0%	2.1%	1.0%	1.0%	0.0%	1.1%	1.1%	1.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.5	1.7	1.6	1.1	3.6	3.6	–	1.6	2.8	3.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.5	1.7	1.6	1.1	3.6	3.6	–	1.6	2.8	3.1
Liquidity Ratio	Monetary Assets/Current Liabilities	1.2	1.2	1.2	1.1	2.5	2.5	–	1.1	2.3	2.4
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		87.5%	35.0%	44.8%	41.7%	15.3%	15.3%	0.0%	14.0%	30.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		87.5%	35.0%	44.8%	51.2%	15.3%	15.3%	0.0%	14.0%	30.0%	60.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	4.7%	9.5%	7.0%	0.7%	6.8%	6.8%	0.0%	3.6%	2.5%	2.9%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		68.7%	48.5%	34.3%	6.3%	7.3%	7.3%	0.0%	8.8%	22.9%	28.1%
Employee costs	Employee costs/(Total Revenue - capital revenue)	47.1%	43.7%	45.9%	45.4%	41.8%	41.8%	0.0%	38.5%	34.0%	35.3%

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Remuneration	Total remuneration/(Total Revenue - capital revenue)	59.9%	60.1%	54.2%	56.5%	50.7%	50.7%		47.5%	41.3%	42.4%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.1%	1.2%	1.5%	1.8%	1.6%	1.6%		1.7%	1.6%	1.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	6.7%	5.6%	6.9%	4.7%	4.4%	4.4%	0.0%	4.5%	4.2%	4.3%
<u>IDP regulation financial viability indicators</u>	–										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	3.2	10.7	5.6	16.7	16.7	16.7	–	11.9	12.1	13.0
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	565.6%	120.9%	77.2%	5.2%	43.3%	43.3%	0.0%	25.0%	19.4%	21.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.3	4.3	3.7	1.8	1.5	1.5	–	1.3	0.4	0.4

LIM474 Fetakgomo - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	1996 Census	2001 Census	2007 Survey	2010/11	2011/12	2012/13	Current Year 2013/14	2013/14 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population		IDP 2011			112	112	112	112	112	112	112	112
Females aged 5 - 14		IDP 2012			15	15	15	15	15	15	15	15
Males aged 5 - 14		IDP 2013			22	22	22	22	22	22	22	22
Females aged 15 - 34		IDP 2014			19	19	19	19	19	19	19	19
Males aged 15 - 34		IDP 2015			2	2	2	2	2	2	2	2
Unemployment					12	12	12	12	12	12	12	12
Monthly household income (no. of households)	1, 12	-										
No income		-							-	-	-	-
R1 - R1 600					92 356	92 356	92 356	92 356	92 356	92 356	92 356	92 356
R1 601 - R3 200					1 685	1 685	1 685	1 685	1 685	1 685	1 685	1 685
R3 201 - R6 400					761	761	761	761	761	761	761	761
R6 401 - R12 800					1 864	1 864	1 864	1 864	1 864	1 864	1 864	1 864
R12 801 - R25 600					588	588	588	588	588	588	588	588
R25 601 - R51 200					167	167	167	167	167	167	167	167
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												

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LIM474 Fetakgomo Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures	–	–										
Cash/cash equivalents at the year end - R'000	18(1)b	1	8,739	14,132	15,983	9,064	7,795	7,795	12,436	7,524	2,485	2,545
Cash + investments at the yr end less applications - R'000	18(1)b	2	3,417	3,655	3,943	1,309	9,078	9,078	–	2,232	8,904	9,527
Cash year end/monthly employee/supplier payments	18(1)b	3	3.3	4.3	3.7	1.8	1.5	1.5	–	1.3	0.4	0.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	14,925	12,635	9,088	14,119	22,876	22,876	–	23,052	32,951	30,695
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1955.3%	23.4%	70.7%	20.6%	(6.0%)	(106.0%)	2.7%	3.2%	1.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	87.5%	35.0%	44.8%	51.2%	15.3%	15.3%	0.0%	14.0%	30.0%	60.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	13.1%	24.0%	133.7%	66.4%	77.7%	77.7%	0.0%	80.2%	80.7%	80.7%
Capital payments % of capital expenditure	18(1)c;19	8	99.5%	90.3%	73.8%	95.8%	65.7%	65.7%	0.0%	95.0%	85.0%	90.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	162.3%	(17.1%)	(88.2%)	948.8%	0.0%	(100.0%)	(37.6%)	(14.8%)	20.6%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.7%	0.8%	1.0%	1.0%	1.0%	1.0%	0.0%	1.1%	1.2%	1.1%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

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Supporting indicators	–	–									
% incr <i>total service charges (incl prop rates)</i>	18(1)a		1961.3%	29.4%	76.7%	26.6%	0.0%	(100.0%)	8.7%	9.2%	7.0%
% incr Property Tax	18(1)a		0.0%	159.0%	70.2%	101.4%	0.0%	(100.0%)	11.4%	10.0%	7.0%
% incr Service charges - electricity revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a		0.0%	7.6%	119.6%	(33.6%)	0.0%	(100.0%)	1.8%	10.1%	7.0%
% incr in Service charges - other	18(1)a		393.1%	(45.1%)	(81.6%)	67.8%	0.0%	(100.0%)	14.7%	(48.0%)	7.0%
Total billable revenue	18(1)a	340	4,166	5,407	9,470	11,909	11,909	–	12,901	14,112	15,100
Service charges		195	4,013	5,194	9,178	11,623	11,623	–	12,630	13,787	14,752
Property rates		–	912	2,363	4,021	8,100	8,100	–	9,022	9,924	10,618
Service charges - refuse removal		–	2,141	2,305	5,060	3,360	3,360	–	3,420	3,766	4,030
Service charges - other		195	960	527	97	163	163	–	187	97	104
Rental of facilities and equipment		145	153	213	291	286	286	–	271	325	347
Capital expenditure excluding capital grant funding		1,681	465	4,222	4,825	4,663	4,663	–	3,916	10,604	6,769
Cash receipts from ratepayers	18(1)a	2,681	2,616	3,634	6,830	2,657	2,657	–	2,812	6,605	14,134
Ratepayer & Other revenue	18(1)a	3,066	7,469	8,108	13,347	17,331	17,331	–	20,080	22,016	23,557
Change in consumer debtors (current and non-current)		3,007	3,118	(862)	(3,685)	983	983	(4,177)	2,727	(476)	565
Operating and Capital Grant Revenue	18(1)a	52,726	55,418	66,075	76,421	84,465	84,465	–	88,894	108,481	111,149
Capital expenditure - total	20(1)(vi)	18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Capital expenditure - renewal	20(1)(vi)	–	–	–	–	–	–	–	–	–	–
Supporting benchmarks											
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
Trend											
Change in consumer debtors (current and non-current)		3,007	3,118	(862)	(4,177)	2,727	(476)	565	–	–	–

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Total Operating Revenue			40,978	53,042	59,531	72,176	75,814	75,814	–	89,992	110,809	114,289
Total Operating Expenditure			41,606	51,417	65,825	77,099	79,810	79,810	–	87,473	99,210	105,790
Operating Performance Surplus/(Deficit)			(628)	1,624	(6,294)	(4,923)	(3,997)	(3,997)	–	2,519	11,600	8,499
Cash and Cash Equivalents (30 June 2012)										7,524		
Revenue												
% Increase in Total Operating Revenue				29.4%	12.2%	21.2%	5.0%	0.0%	(100.0%)	18.7%	23.1%	3.1%
% Increase in Property Rates Revenue				0.0%	156.0%	77.8%	100.0%	0.0%	(100.0%)	12.5%	10.0%	7.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				1961.3%	29.4%	76.7%	26.6%	0.0%	(100.0%)	8.7%	9.2%	7.0%
Expenditure												
% Increase in Total Operating Expenditure				23.6%	28.0%	17.1%	3.5%	0.0%	(100.0%)	9.6%	13.4%	6.6%
% Increase in Employee Costs				20.3%	17.7%	20.0%	(3.3%)	0.0%	(100.0%)	9.3%	8.6%	7.0%
% Increase in Electricity Bulk Purchases				37.8%	(9.8%)	16.2%	0.0%	0.0%	(100.0%)	13.3%	10.0%	7.0%
Average Cost Per Budgeted Employee Position (Remuneration)					379317.5556	372567.5982				381127.2069		
Average Cost Per Councillor (Remuneration)					280452.04	294268.2679				324081.2123		
R&M % of PPE			0.7%	0.8%	1.0%	1.0%	1.0%	1.0%		1.1%	1.2%	1.1%
Asset Renewal and R&M as a % of PPE			0.0%	212.0%	271.0%	0.0%	424.0%	424.0%		865.0%	1000.0%	1086.0%
Debt Impairment % of Total Billable Revenue			13.1%	24.0%	133.7%	66.4%	77.7%	77.7%	0.0%	80.2%	80.7%	80.7%
Capital Revenue												
Internally Funded & Other (R'000)			1,681	465	4,222	4,825	4,663	4,663	–	3,916	10,604	6,769
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			16,935	12,138	17,910	19,042	26,873	26,873	–	20,532	21,351	22,196
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			91.0%	96.3%	80.9%	79.8%	85.2%	85.2%	0.0%	84.0%	66.8%	76.6%
Capital Expenditure												
Total Capital Programme (R'000)			18,616	12,603	22,133	23,867	31,536	31,536	–	24,448	31,955	28,965
Asset Renewal			–	–	–	–	–	–	–	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			87.5%	35.0%	44.8%	51.2%	15.3%	15.3%	0.0%	14.0%	30.0%	60.0%
Cash Coverage Ratio			0	0	0	0	0	0	–	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			(0.3%)	0.2%	0.1%	0.4%	0.2%	0.2%	0.0%	0.3%	0.3%	0.3%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												

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Surplus/(Deficit)			3,417	3,655	3,943	1,309	9,078	9,078	–	2,232	8,904	9,527
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.1%	0.1%	0.1%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue			40,978	53,042	59,531	72,176	75,814	75,814	–	89,992	110,809	114,289
Total Operating Expenditure			41,606	51,417	65,825	77,099	79,810	79,810	–	87,473	99,210	105,790
Surplus/(Deficit) Budgeted Operating Statement			(628)	1,624	(6,294)	(4,923)	(3,997)	(3,997)	–	2,519	11,600	8,499
Surplus/(Deficit) Considering Reserves and Cash Backing			2,789	5,279	(2,351)	(3,614)	5,081	5,081	–	4,751	20,503	18,026
MTREF Funded (1) / Unfunded (0)	15	1	1	0	0	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15	✓	✓	✗	✗	✓	✓	✓	✓	✓	✓	✓

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LIM474 Fetakgomo - Supporting Table SA11 Property rates summary

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Valuation:	1									
Date of valuation:										
Financial year valuation used		2011/12	2011/12	2011/12	2011/12			2011/12		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		No	No	No	No			No		
Municipal partnership s38 used? (Y/N)		No	No	No	No	NO	NO	NO		
No. of assistant valuers (FTE)	3	–	–	–	–	–	–	–	–	–
No. of data collectors (FTE)	3	3	3	3	3	3	3	4	4	4
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)										
No. of properties	5	947	947	947	947	947	947	947	947	947
No. of sectional title values	5									
Public service infrastructure value (Rm)	5	67	67	67	67	67	67	67	67	67
Municipality owned property value (Rm)		11	11	11	11	11	11	11	11	11
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		1	1	1	1	1	1	1	1	1
Valuation reductions-R15,000 threshold (Rm)		14	14	14	14	14	14	14	14	14
Valuation reductions-public worship (Rm)		2	2	2	2	2	2	2	2	2
Valuation reductions-other (Rm)		–	–	–	–	–	–	–	–	–
Total valuation reductions:		17	17	17	17	17	17	17	17	17
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5	No	No	No	No			No		
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Special rating area used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Rates policy accompanying budget? (Y/N)		No	No	No	No			No		
Rate revenue expected to collect (R'000)	6	Yes	Yes	Yes	Yes			Yes		
Expected cash collection rate (%)		–	879	2,249	4,000	8,000	8,000	–	9,000	9,900
Special rating areas (R'000)	7	60.0%	60.0%	70.0%	30.0%	20.0%	20.0%	10.0%	30.0%	30.0%
Rebates, exemptions - indigent (R'000)		–	–	–	–	–	–	–	–	–
Total rebates,exemptns,eductns,discs (R'000)		3,462	3,462	3,462	3,462	3,462	3,462	3,462	3,462	3,462

LIM474 Fetakgomo - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2013/14			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2014/15	Budget Year +2 2016/17
R thousand										
<u>Parent municipality</u>										
Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		10 734	7 851		8 577	-	-	12 630	9 630	18 900
Municipality sub-total	1	10 734	7 851	-	8 577	-	-	12 630	9 630	18 900
<u>Entities</u>										
Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		10 734	7 851	-	8 577	-	-	12 630	9 630	18 900

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LIM474 Fetakgomo - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		Budget Year +2 2016/17
							Budget Year 2014/15	Budget Year +1 2015/16	
<u>Property rates</u> <i>(rate in the Rand)</i>	1								
Residential properties			0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070
Residential properties - vacant land			-	-	-	-	-	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings			-	-	-	-	-	-	-
Farm properties - used			-	-	-	-	-	-	-
Farm properties - not used			-	-	-	-	-	-	-
Industrial properties			0.0070	0.0070	0.0070	0.0021	0.0021	0.0021	0.0021
Business and commercial properties			0.0070	0.0070	0.0070	0.0021	0.0021	0.0021	0.0021
Communal land - residential			-	-	-	-	-	-	-
Communal land - small holdings			-	-	-	-	-	-	-
Communal land - farm property			-	-	-	-	-	-	-
Communal land - business and commercial			-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties			0.0070	0.0070	0.0070	0.0021	0.0021	0.0021	0.0021
Municipal properties			-	-	-	-	-	-	-
Public service infrastructure			0.0070	0.0070	0.0070	0.0021	0.0021	0.0021	0.0021
Privately owned towns serviced by the owner			-	-	-	-	-	-	-
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
<u>Exemptions, reductions and rebates</u> <i>(Rands)</i>									
<i>Residential properties</i>									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			-	-	-	-	-	-	-
<i>Other rebates or exemptions</i>	2		-	-	-	-	-	-	-

Fetakgomo Local municipality

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LIM474 Fetakgomo - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ Noa)	Variable or Fixed interest rate	Interest Rate 3.	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
<u>Parent municipality</u>												
NEDBANK		ONE MONTH	CALL DEPOSIT	YES	FIXED	5.3	MONTHLY	12,500	1,500			14,000
Entities sub-total								-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1							12,500		-	-	14,000

Fetakgomo Local municipality
2014/15 ANNUAL BUDGET
LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
RECEIPTS:	1, 2									
-										
<u>Operating Transfers and Grants</u>										
National Government:		35,323	42,852	49,427	56,486	56,486	56,486	67,406	86,044	87,867
Local Government Equitable Share		33,103	40,562	46,115	52,946	52,946	52,946	63,620	83,127	84,749
Finance Management		1,250	1,500	1,500	1,650	1,650	1,650	1,800	1,950	2,100
Municipal Systems Improvement		969	790	800	890	890	890	934	967	1,018
EPWP Incentive				1,012	1,000	1,000	1,000	1,052		
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		1,107	-	500	-	-	-	-	-	-
Ward Committee Grant		1,107	-	500	-	-	-	-	-	-
Other grant providers:		330	100	97	100	100	100	100	150	161
LGSETA Grant		30	100	97	100	100	100	100	150	161
Prpoerty valuation roll		300								
Total Operating Transfers and Grants	5	36,760	42,952	50,024	56,586	56,586	56,586	67,506	86,194	88,028
<u>Capital Transfers and Grants</u>										
National Government:		16,687	15,356	18,704	19,042	26,873	26,873	20,532	21,351	22,196
Municipal Infrastructure Grant (MIG)		16,687	15,356	18,704	19,042	26,873	26,873	20,532	21,351	22,196
Total Capital Transfers and Grants	5	16,687	15,356	18,704	19,042	26,873	26,873	20,532	21,351	22,196
TOTAL RECEIPTS OF TRANSFERS & GRANTS		53,446	58,308	68,728	75,628	83,459	83,459	88,038	107,545	110,224

Fetakgomo Local municipality
2014/15 ANNUAL BUDGET
LIM474 Fetakgomo - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		35,052	–	44,769	57,379	57,379	57,379	67,506	86,194	88,028
Local Government Equitable Share		33,103		40,562	52,946	52,946	52,946	63,620	83,127	84,749
Finance Management		1,250		1,500	1,650	1,650	1,650	1,800	1,950	2,100
Municipal Systems Improvement		669		800	890	890	890	934	967	1,018
EPWP Incentive				1,012	1,000	1,000	1,000	1,052		
				780	793	793	793			
LGSETA		30		115	100	100	100	100	150	161
Provincial Government:		300	–	–	–	–	–	–	–	–
		300	–	–	–	–		–	–	–
Other transfers/grants [insert description]										
District Municipality:		1,107	–	500	–	–	–	–	–	–
Ward Committee Grant		1,107		500	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
LGSETA Grant										
Total operating expenditure of Transfers and Grants:		36,459	–	45,269	57,379	57,379	57,379	67,506	86,194	88,028
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		–	–	17,910	19,042	26,873	26,873	20,532	21,351	22,196
Municipal Infrastructure Grant (MIG)				17,910	19,042	26,873	26,873	20,532	21,351	22,196
Total capital expenditure of Transfers and Grants		–	–	17,910	19,042	26,873	26,873	20,532	21,351	22,196
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		36,459	–	63,179	76,421	84,252	84,252	88,038	107,545	110,224

Fetakgomo Local municipality
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Municipal Vote/Capital project R thousand	Program/Project description	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub-Class 3	Total Project Estimate	Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information	
						Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>												
HIGHMAST LIGHT	STREET LIGHTING	YES	<i>Infrastructure - Electricity</i>	<i>Street Lighting</i>								
High mast light	Additional highmast lights	No	<i>Infrastructure - Electricity</i>	<i>Street Lighting</i>	–	–	10,613	4,514	4,166	6,000	WIDE	NEW
Construction of community hall	Construct of community hall	No	<i>Community</i>	<i>Community halls</i>	–	–	–	–	–	–		
Construction of community hall	Strydkraal community hall	No	<i>Community</i>	<i>Community halls</i>	–	–	–	–	–	–		
Mohlaletse Thusong Service Center	Multi purpose center	No	<i>Community</i>	<i>Civic Land and Buildings</i>	–	–	–	–	–	–		
Paving of municipal park	Paving	No	<i>Community</i>	<i>Parks & gardens</i>	–	–	–	–	–	–		
MIG- Cemeteries		No	<i>Community</i>	<i>Cemeteries</i>	22,941	–	–	4,395	8,000	10,546	WIDE	NEW
Entry posts construction	Entry posts	No	<i>Community</i>	<i>Other Computers - hardware/equipment</i>				50	–	–	WIDE	RENEWAL
Other assets	Other	No	<i>Other Assets</i>	<i>Roads, Pavements & Bridges</i>				3,000	9,939	4,379		
Paving Internal Roads	Paving of Internal Roads	No	<i>Other Assets</i>		20,500	–	–	4,000	9,000	7,500	WIDE	NEW
Upgrading of Sport facility	Construction of sports complex	No	<i>Other</i>	<i>Sportsfields & stadia</i>	4,200	–	–	4,200	–	–	Ward 7	Upgrading
Upgrading Recreational Park	Construction of a recreational park	No	<i>Other</i>	<i>Recreational facilities</i>	2,500	–	–	2,500	–	–	Ward 8	Upgrading
Vehicles	Skip- Loader	Yes	<i>Other Assets</i>	<i>Specialised vehicles - Refuse</i>	1,200	–	–	1,200	–	–	WIDE	
Furniture and Equipment	Acquisition of furniture and equipment	No	<i>Other Assets</i>	<i>Furniture and other office equipment</i>	1,960	–	881	590	850	540	WIDE	
Parent Capital expenditure								24,448	31,955	28,965		